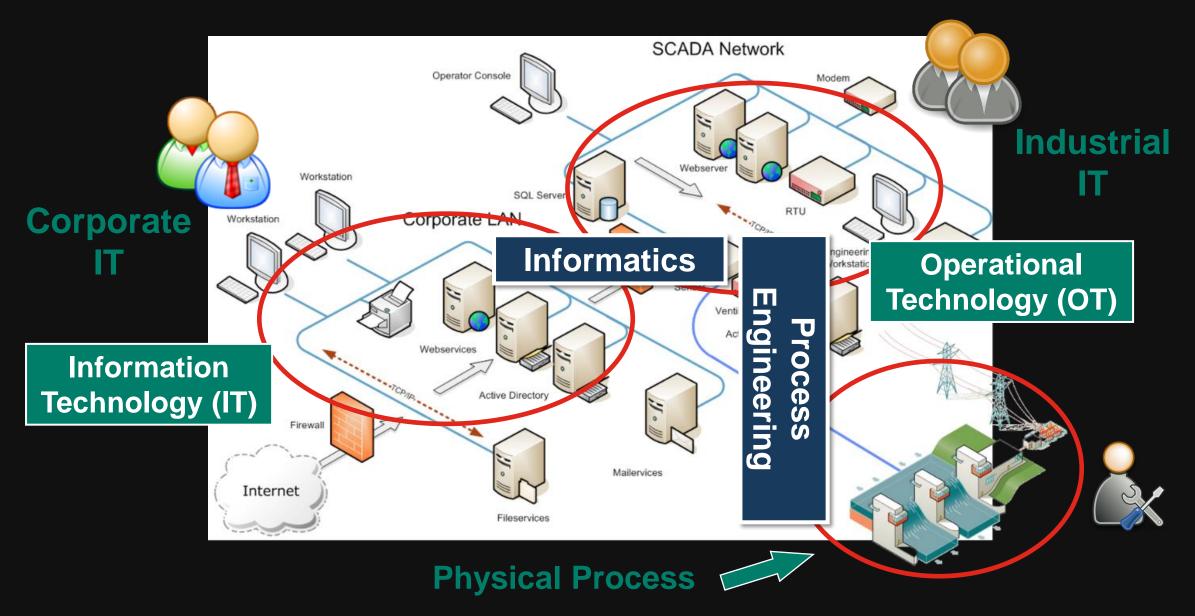


# IT vs. OT: Comparing Process Control Room and SOC Operations

Marina Krotofil

COINS summer school on Security Applications, Lesbos, Greece (online) 14-18.06.2021

## Industry 4.0 Horror: IT-OT Conversion

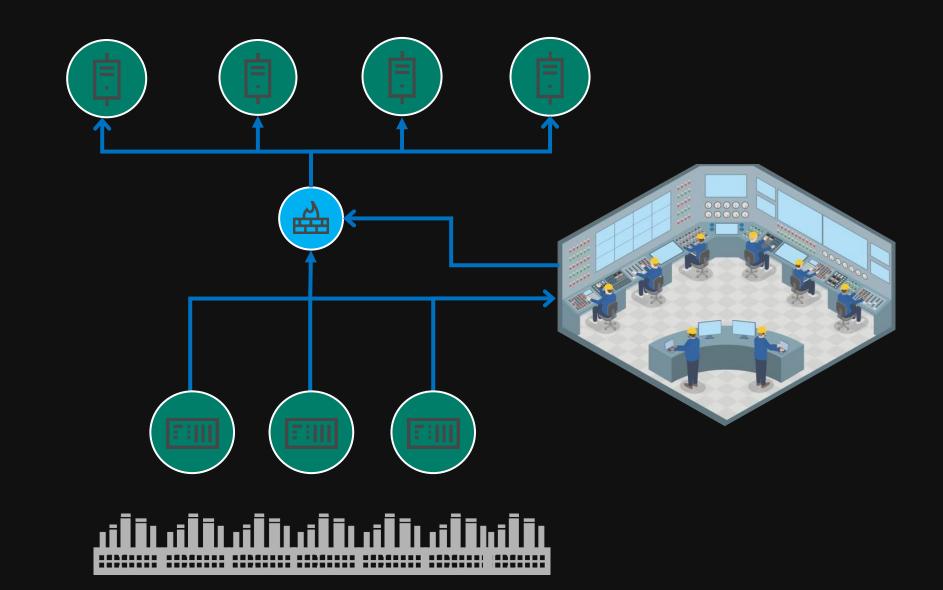


#### **Frequent request from OT operators**

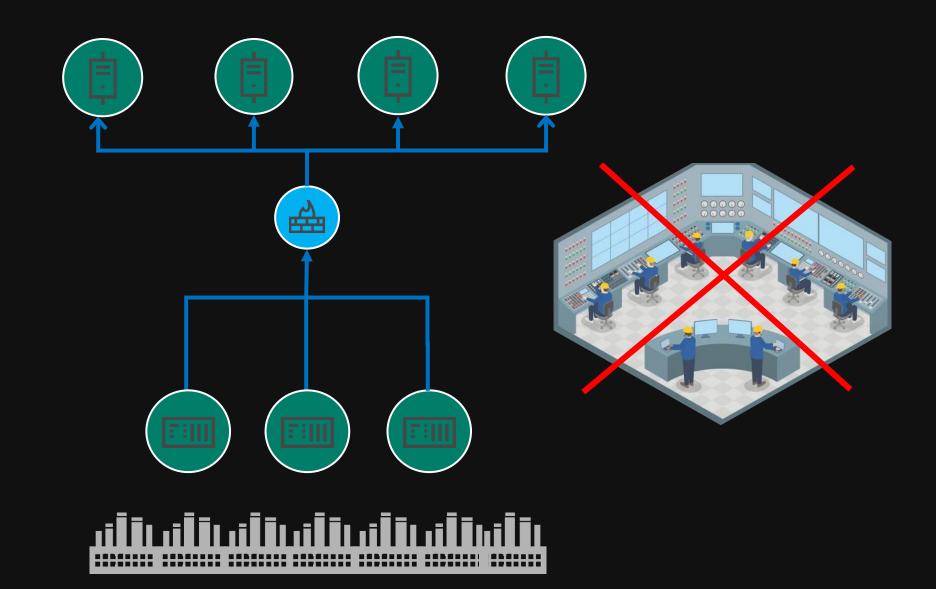
Could you please design an infrastructure in such secure way that no monitoring would be necessary (e.g., network monitoring, log collection & review)



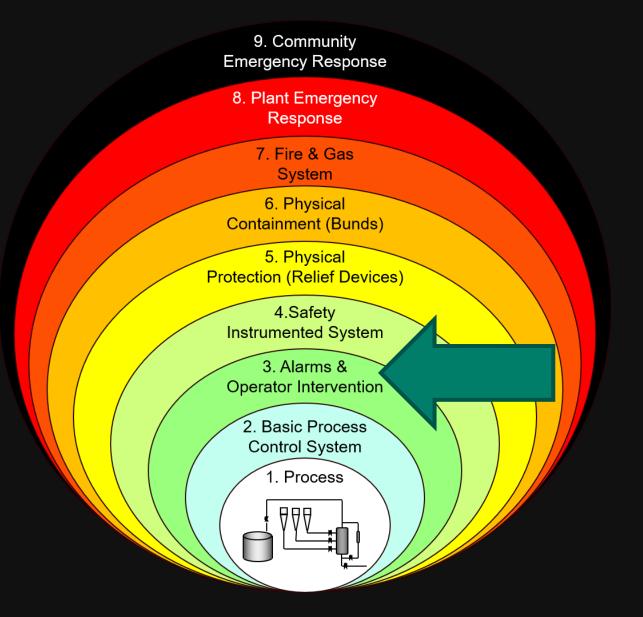
#### Argument back: 24/7 process monitoring



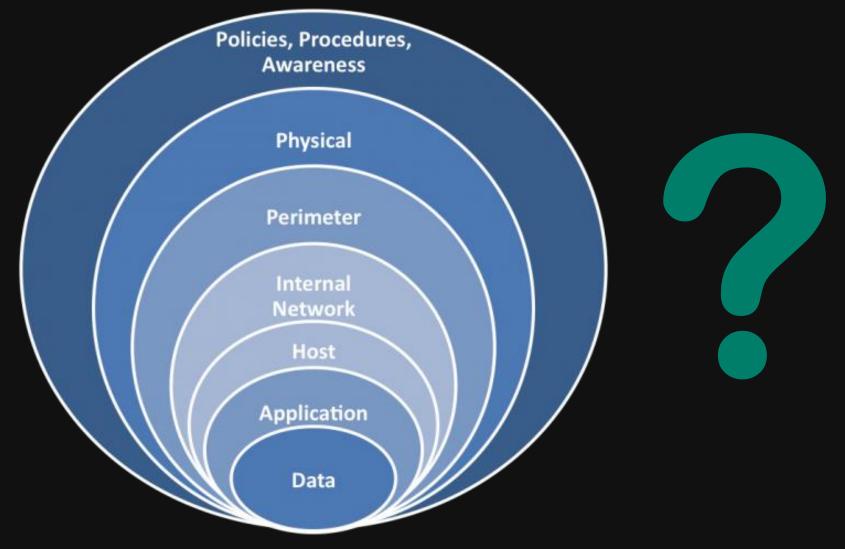
#### Argument back: 24/7 process monitoring



## Layers of safety protections



#### Layers of security protections



#### Agenda

#### **SOC vs. Control Room**

#### IT vs. OT: Alarm tuning

#### Corporate SOC vs. OT SOC

# IT/OT convergence: SOC analyst and Control Room operator





#### IT / Analyst



#### The only common discussion point?



Every day at work



#### **SOC vs. Control Room Operations**

# **SOC analyst and Control Room operator**

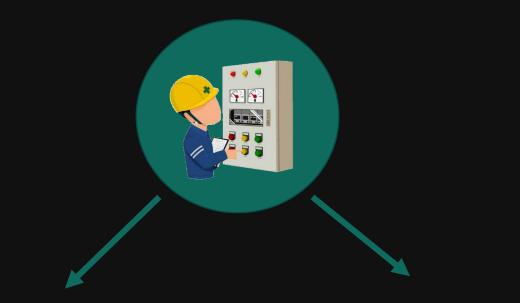
- Monitoring of IT infrastructure
- Reacts to Alerts
- Protects from threats
   (mostly human factor)
- Responsible for <u>security</u>
  - Confidentiality
  - Integrity
  - <u>Availability</u>
- Frequently outsourced
- Room for creativity in processes



- Monitoring of physical processes\*
- Reacts to Alarms
- Protects from hazards (mostly natural causes factor)
- Responsible for <u>safety</u>
  - <u>Uptime</u>
  - Max of economic profit
  - (Safety and pollution)
- Mostly in-house
- Very standardized processes



# \*In some cases: Monitoring of supporting infrastructure



#### Physical process Supporting infrastructure

# **SOC analyst and Control Room operator**

- Monitoring of IT infrastructure
- Reacts to Alerts
- Protects from threats
   (mostly human factor)
- Responsible for <u>security</u>
  - Confidentiality
  - Integrity
  - <u>Availability</u>
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- Monitoring of physical processes\*
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  - <u>Uptime</u>
  - Max of economic profit
  - (Safety and pollution)
- Mostly in-house
- Very standardized processes



#### Alert vs. Alarm

#### > An Alert is a signal that

draws attention to something. An alert state refers to a longer period of time during which increased attention remains in effect An Alarm is a short warning that draws <u>immediate attention</u> to a <u>danger</u>. It usually does not refer to a longer period of time

# **SOC analyst and Control Room operator**

- Monitoring of IT infrastructure
- Reacts to Alerts
- Protects from threats (mostly human factor)
- Responsible for <u>security</u>
  - Confidentiality
  - Integrity
  - <u>Availability</u>
- Frequently outsourced
- Room for creativity in processes



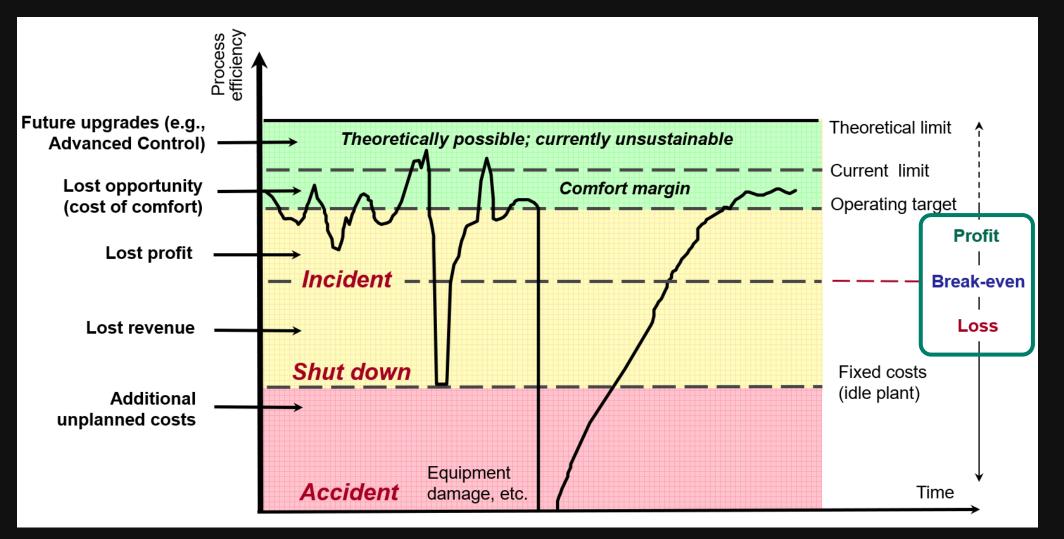
- Monitoring of physical processes\*
- Reacts to Alarms
- Protects from hazards (mostly natural causes factor)
- Responsible for <u>safety</u>
  - <u>Uptime</u>
  - Max of economic profit
  - (Safety and pollution)
- Mostly in-house
- Very standardized processes



#### **Safety Protection Layers: "Financial Alarms"**

					-Hazardo -Hazardo -Plant de	ous are	
IPL 8	Community emergency response	nission	Beyond the border				
IPL 7	Plant emergency response	Atmospheric emission	Within the border	Beyond			
IPL 6	Physical protection (e.g., dikes)	Atmos	Local	Bey			Fire/explosion
IPL 5	Physical protection (e.g., relief valve, rupture disc)				erms		Plant breakdown Relief valve setpoint
IPL 4	Automatic Action SIS or ESD				Tolerance in terms of intensity		Interlock setpoint
IPL 3	Critical alarms, operator supervision, and manual intervention	Defensible		Within			Health/Safetv/Environmental alarm Financial alarm
IPL 2	Basic controls, process alarms, and operator supervision			Wit	Normal operation		Quality alarm Efficiency alarm
IPL1	Process design (inherent safety)				No		

#### Maximization of economic profit



https://www.slideserve.com/Antony/the-birth-of-asm

# **SOC analyst and Control Room operator**

- Monitoring of IT infrastructure
- Reacts to Alerts
- Protects from threats
   (mostly human factor)
- Responsible for <u>security</u>
  - Confidentiality
  - Integrity
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- Monitoring of physical processes\*
- Reacts to Alarms
- Protects from hazards (mostly natural causes factor)
- Responsible for <u>safety</u>
  - <u>Uptime</u>
  - Max of economic profit
  - (Safety and pollution)
- Mostly in-house
- Very standardized processes



# **Commonality: Novel Challenges**

- Typical monitoring object
  - Security controls/infrastructure
- Unforeseen events which invalidate security assumptions
   Unexpected interdependencies
  - due to infrastructure complexity

- Typical monitoring object
  - Physical process
- Unforeseen events which invalidate safety assumptions
   Unexpected process upsets due to human-in-the-system





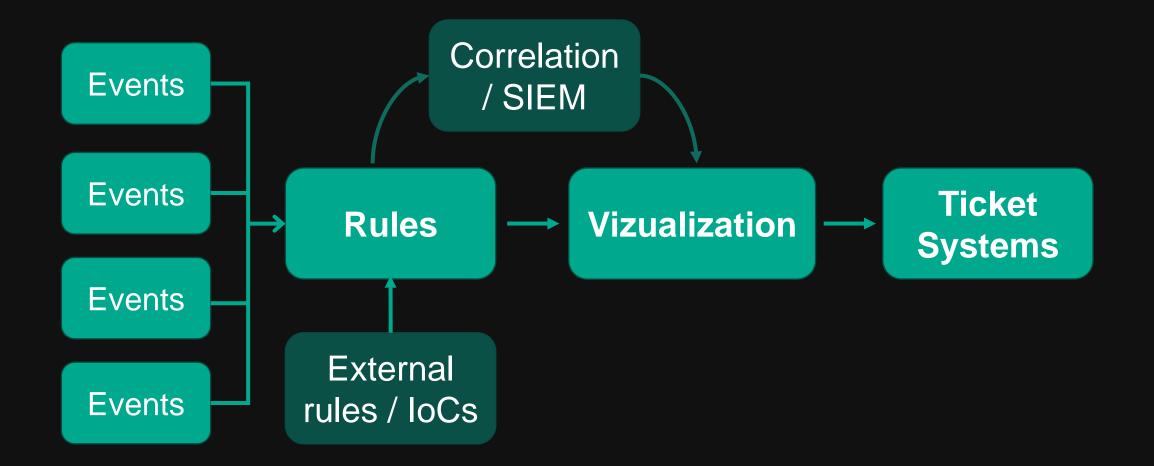


# **Security Operations Center (SOC)**



https://i2.wp.com/staging.gbhackers.com/wp-content/uploads/2017/01/BvJniTg-2.png?resize=1068%2C727&ssl=1

#### **SOC: Typical components**

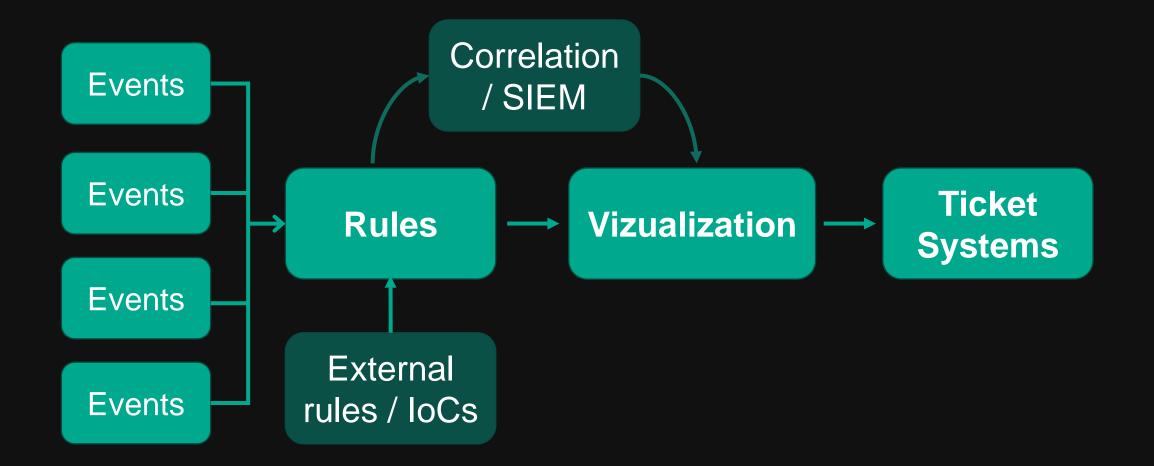


#### **SOC: Sources of events**

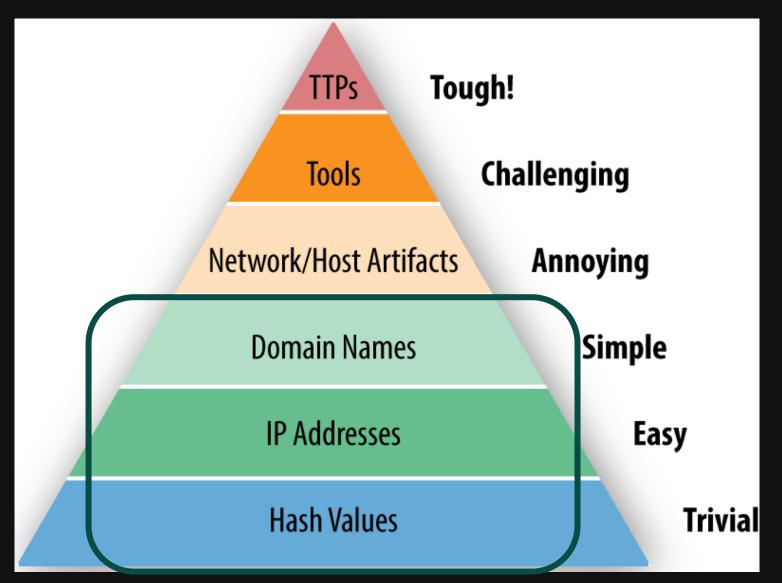
- Security infrastructure (endpoint security, IDPS, DLP, VPN, FW, honeypots, etc.)
- > Network infrastructure (routers, switches, AP, DBs (SQL/Oracle, LDAP, Radius))
- Client endpoints (security and windows events, application logs)
- Web and email servers
- Servers (OS and application logs)
- Virtualization infrastructure
- Usage of user / service accounts
- > Non-log information (asset inventory, vulnerability reports, network maps, configs)

#### Etc.

#### **SOC: Typical components**



#### **Detection rules: Pyramid of pain**

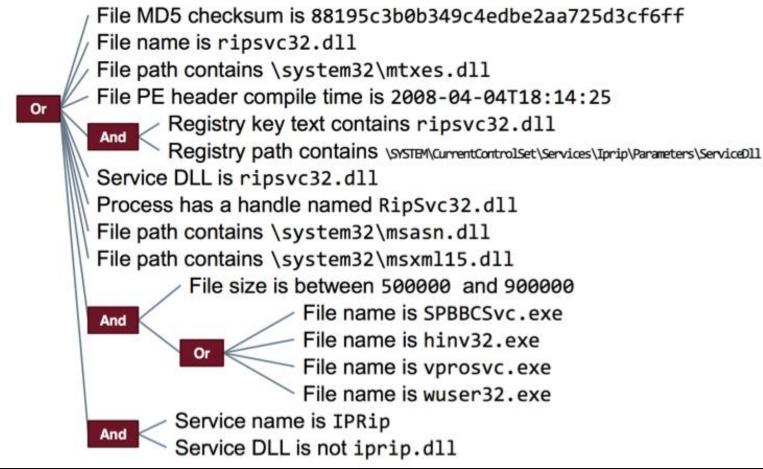


https://www.oreilly.com/library/view/intelligence-driven-incident-response/9781491935187/ch04.html

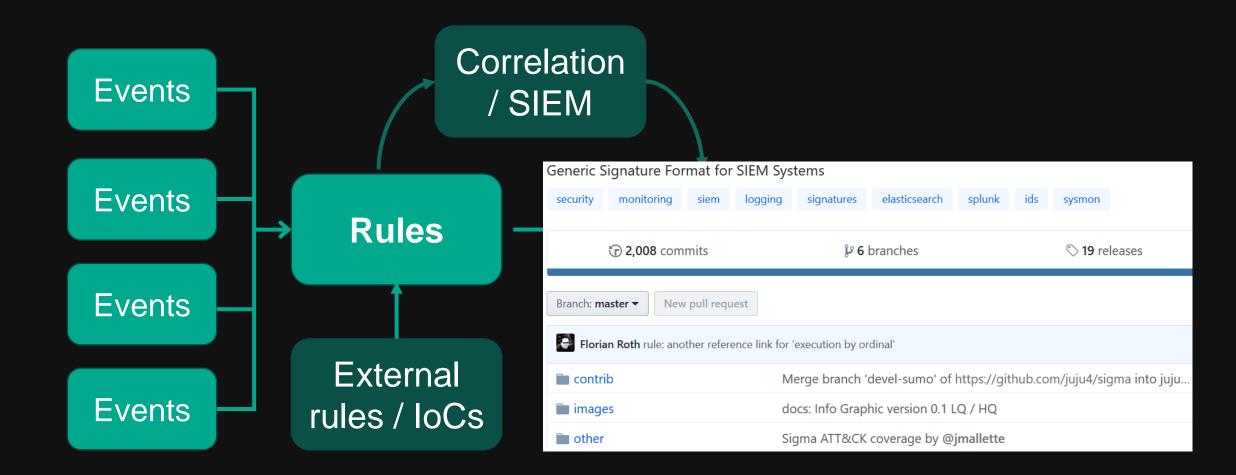
## Indicators of compromise

#### What does an IOC look like?

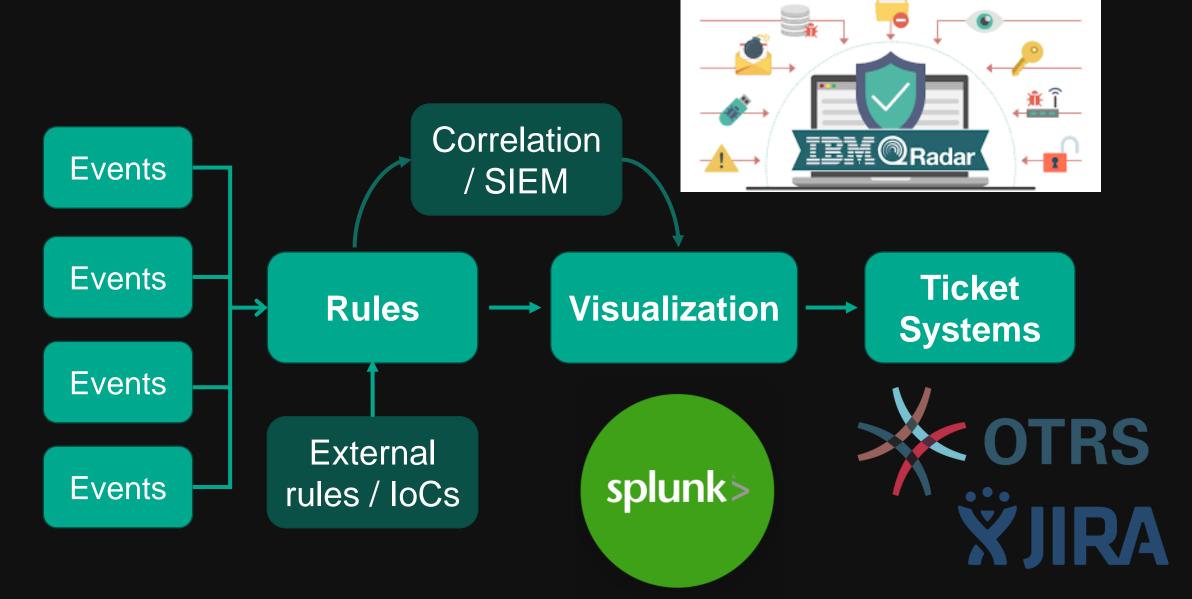




## **SOC: Typical components**



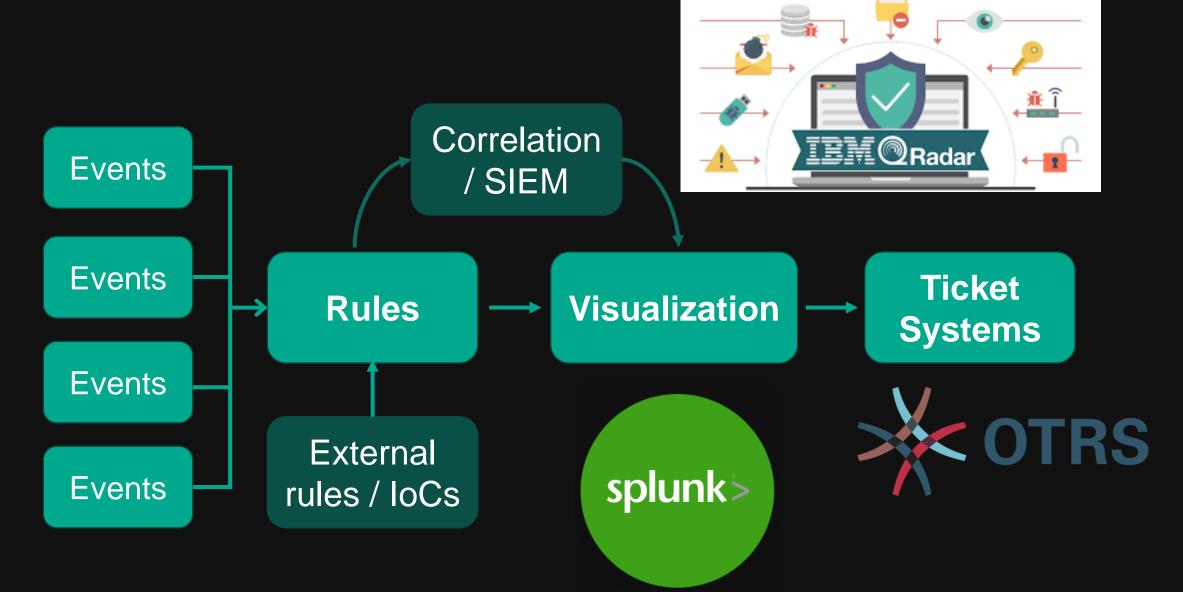
#### **SOC: Typical components**



## **Correlation engine: Qradar (IBM)**

≡ IBM QRadar								¢ 2				
Dashboard Offenses Log Activity N	Network Activity As	eets Reports	User Analytics Watson Pulse					System Time: 10:15 PM				
Dashboard			Search for User		٥,	Next Refresh: 00:59	Reset Layout	\$ ≅ 0				
Monitored Users	High Risk Use	ers	Users Discovered from Events Users Imp	ported f	from Directory	Active Analytics						
51 2			IBM Security QRadar SIEM							admin 🔻 Preferences 🔻 Help 🔻 Messa	ges <mark>5</mark> v	
51	Dashboard Offenses Log Activity Network Activity Ass	Activity Assets Reports Vulnerabilities Admin					System Ti					
MonitoredUsers	4% of monitored		Show Dashboard: Vulnerability Management 💽 🗋 New Dash	hboard [	🕑 Rename Dashboard  🛛 De	elete Dashboard Add Item V				Refresh Paused: 0	0:00:35	
	Recent risk	Risk score 🕹	Security News	A				1		Scans In Progress	0	
Ronnie Sharrer Chief Happiness Officer from Savan	40	4.4k	Last updated Tue May 21 17:17:26 GMT 2013	Pan		Vulnerability (	Count / Open Service			Last updated Tue May 21 17:17:26 GMT 2013		
Administrator Software Engineer from Atlanta	0 -	∕~• 1.7k	Third of Cyber Attacks Come From China     Cisco to buy Israel-based software maker for \$475 million		- 15k					Scans Completed	0	
John Williams F Research and Development Engine	5	- 1.6k	<ul> <li>School that expelled student hacker may have ignored 16-month- old security flaw</li> <li>FlightTrack Soars, FlightBoard Bores</li> </ul>		Dashboard Offenses	Log Activity Network Activity Asset						System Time: 11:08 Al
Nick Hale	5	* 1.4k	Findin Tack Soars, FindingBoard Bores     School Kicks Out Sophomore in RFID Student-ID Flap		Show Dashboard: Daily Overv		New Dashboard P Rename Dashboard	S Delete Dashboard Add Item V	•	<b>60</b>	Tool on Courses (Fund Co	Next Refresh: 00:00:30 📗 🗾 🖓
Sales Associate from New York Bob Jones			Security Advisories		Internet Threat Information	n Center	-	Offense Name		Magnitude	Top Log Sources (Event Co	eunt)
Software Engineer from Atlanta	0	- 1.4k	Last updated Tue May 21 17:17:26 GMT 2013	à	Current Th Learn More		Local IRC Server Detected containin Local IRC Server Detected containin	o ChatIRC			1%	27 %
Mary Coy Software Engineer from Atlanta	0	1.4k	ownCloud - Multiple Cross-Site Scripting Issues     BIG-IP - SQL Injection Issue	T 1	L Last updated Sep 14, 2015,	ALERTCON" 5, 10:58:18 AM	Local IRC Server Detected containin Local IRC Server Detected containin	ig Chat.IRC ig Chat.IRC			3%	
Matt Aiken Research and Development Engine	0	/* 1.4k	BIG-IP - XML External Entity Injection Issue     DigiLIBE Management Console - Execution After Redirect Issue	PC	CI • glibc gethostbyname buff	ver code execution vulnerabilities fer overflow vulnerability Automation Array Remote Code Execution	Policy: Remote: Clear Text Application				6 % 9 %	
Jay Steenberg Sales Associate from New York	10	* 1.3k	Linksys WRT54GL - Multiple Issues Network All			OLE Could Allow Remote Code Execution	Reset Zoom 300M			9/14/15, 9:50 AM - 9/14/15, 11:02 AM	10 %	26 %
Jack Sprat Compensation Analyst from Savannah	0	/ 1.3k	Vulnerability Vulnerability Count		Apache Struts CookieInter	erceptor security bypass	200M	A			Legend     System Notification-2 :: vmib	
Jim Phelps Software Manager from Atlanta	5	1.3k	ICMP Timestamp Request 85		Top Authentication Failures	9/14/15 5:03 AM - 9/14/15 11:03 AM					Snort @ wolverine Sli Pix @ apophis Custom	n Rule Engine-8 :: vmibm7066
Solution and age of the second		Se View	Web Service is Running 58					10:10 AM 10:20 AM	4 10	30 AM 10:40 AM 10:50 AM 11:00 AM	Vie Firewall Deny by SRC IP (Ev	vent Count)
			Issue 41		3		▼ Legend	To read to the second			Reset Zoom	9/14/15, 9:39 AM - 9/14/15, 10:51 AM
			OpenSSH J-PAKE Public Parameter Validation	<b>T</b>	L 2		Web.Web.Misc P2P.BitTorrent Streaming.StreamingAudio P2P.			Veb.WebFileTransfer Mail.SMTP	50 E	1
			Shared Secret Authentication Bypass 34 SSL - Self-Signed Certificate 32					View in Ne	etwork Activi	×	at (Sur	
			Information Leak - NetBios Information Disclosure 29 TRACE - Possible Unnecessary Web Method 21		0 ▼ Legend		Top Applications (Total Bytes)			882	25 -	
			TRACE - Possible Officessary web Method 21 TRACK-TRACE - Cross-site tracing attack via HTTP 21	Ор		skhataei 📰 jsmith 📕 jdoe	Reset Zoom 600M			9/14/15, 9:50 AM - 9/14/15, 11:02 AM	Even L	A A A A A A A A A A A A A A A A A A A
			Radar		Vi	iew in Log Activity	(iii)				0 10:00	DAM 10:30 AM
							200M				61.152.158.108	10.100.50.16 ** 211.207.229.49 0.100.65.20 10.100.104 218.93.201.35 10.100.50.4 *
							00 AM	10:10 AM 10:20 AM		30 AM 10:40 AM 10:50 AM 11:00 AM		ew in Log Activity

#### **SOC: Typical components**



#### SOC: "Tiers of Ticket Response"

Distribution of responsibilities between tiers may vary:

Fier 1 – Alert analyst (frequently outsourced)

Fier 2 – Incident Responder (sometimes outsourced)

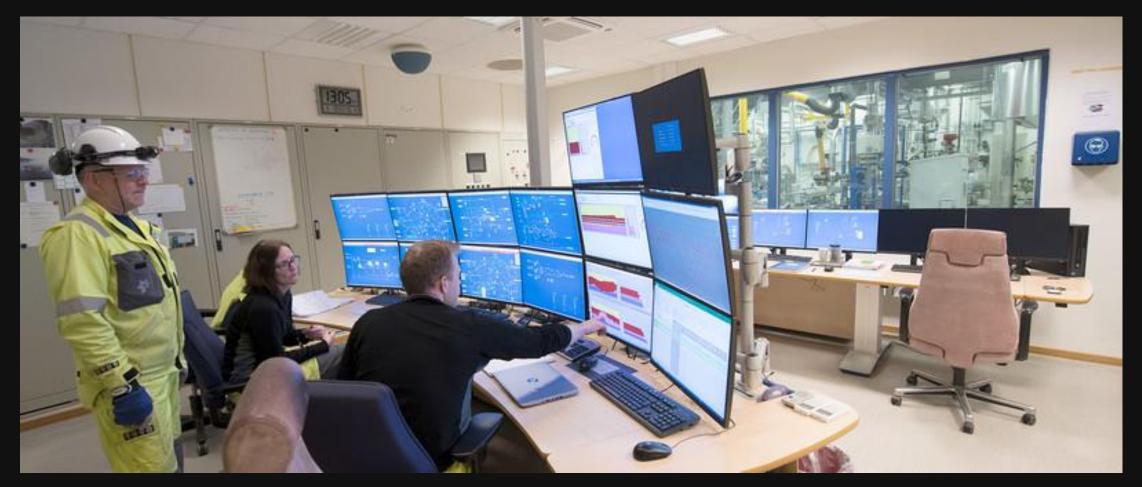
Fier 3 – Subject Matter Expert/ Hunter

- SOC Engineer
- Incident responder
- Reverse engineer
- Threat intelligence analyst

Responce times for each tier are defined by SLAs

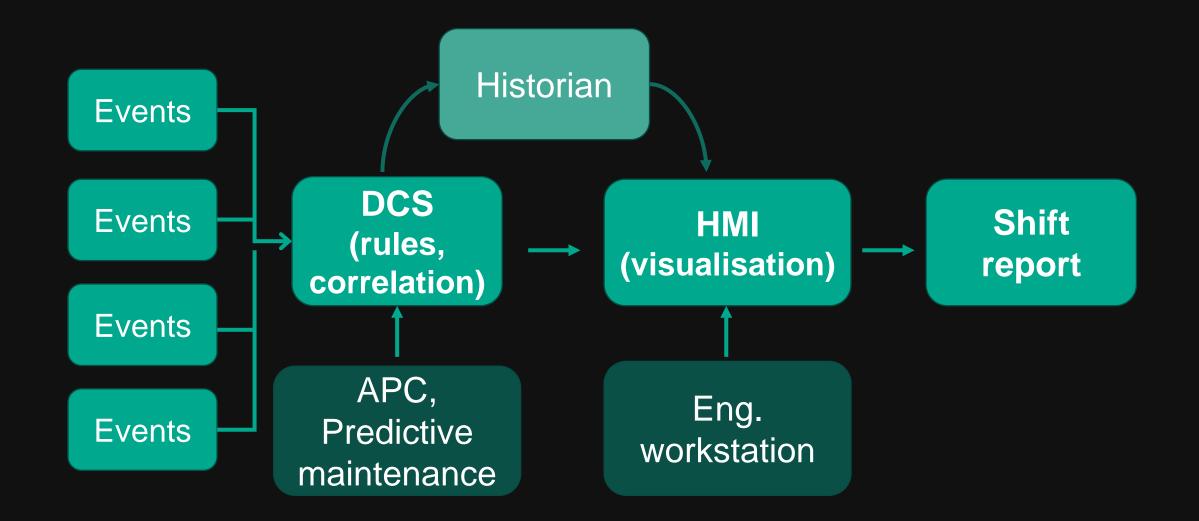


# **Control Room in an industrial plant**



https://eng.heroya-industripark.no/var/site/storage/images/media/images/statoil2/statoil2/statoil-kontrollrom/67513-1-nor-NO/statoil-kontrollrom\_size-medium.jpg

#### **Control room: Typical components**



## **OT: Sources of data**

#### Process data

- Process measurements
- Pre-alarm, low (LL) / high (HH) limits
- Rate of change
- Equipment status, diagnostics
- Safety systems
- Alarms from packaged units
- F&G systems
- Video surveillance feed

300.00 250.00 200.00	NA CHININ MANANANANANANANANANANANANANANANANANANA	
150.00 95.00 90.00 85.00 85.00 80.00 75.00	may when have a start when a support of the second start when the	www
200.00 180.00 140.00 120.00 200.00 180.00 160.00 160.00 140.00	an fri Den ser	د دیار انتظام ا
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	hytalk-and-osisoft-pi	11/8/2

	Carrier TRANSICOL O there technologies	D	Alarm	CO				
All alarms should be reported on a daily basis. Also, all alarms should be recorded prior to being cleared. Whenever and asterisk (*) appears, that alarm can be reset by p START/RUN – OFF switch in the OFF position and then back in the statement of the statemen								
	nation provided herein is a recor pany's guidelines whenever an a	mmendation only. Always follow larm occurs.	RUN POSITION. GREEN = Notification Alarm YELLOW = Caution Alarm HEE = Shut Down Alarm (or Alarm Only, as Configured)					
NO.	MESSAGE	DESCRIPTION	NO.	MESSAGE	DESCRIPTION			
DRIVER 00001	ALARMS Low Fuel Level Warning	Add fuel, alarm will clear.	00041	Engine Stalled	Unit will restart*, report reactivation.			
00002	Low Engine Oil	Add oil, alarm will clear.	WARNI	IG / STATUS ALARMS				
00002	Level Warning Low Coolant Level	Check and repair at end of trip.	00051	Alternator (Battery Charger) Not Charging	Report and repair immediately.			
00004	Low Refrigerant Level	Report and repair immediately.	00053	Box Temp Out of Range	Reset*, report reactivation.			
	OWN ALARMS	Hoport and ropan minoutatory.	00054	Defrost Not Complete	Check and repair at end of trip.			
	Check/Low Engine Oil	Unit will restart*, report	00055	Check Defrost Air Switch	Check and repair at end of trip.			
00011	Pressure	reactivation. Unit will restart*, report	00056	Check Evaporator Air Flow	Unit will restart*, report reactivation.			
00012	High Coolant Temp	reactivation.	00057	Check Remote Switch 1	Close all compartment doors,			
00013	High Discharge Pressure	Unit will restart*, report reactivation.	00058	Check Remote Switch 2	unit should restart. If unit is shutdown, repair immediately			
00014	High A/C Amps	Unit will restart*, report reactivation.	00059	Datalogger Not Recording Datalogger Time Wrong	Check and repair at end of trip. Check and repair at end of trip.			

eport and repair immediately

Unit will restart\* report

00061 Door Open

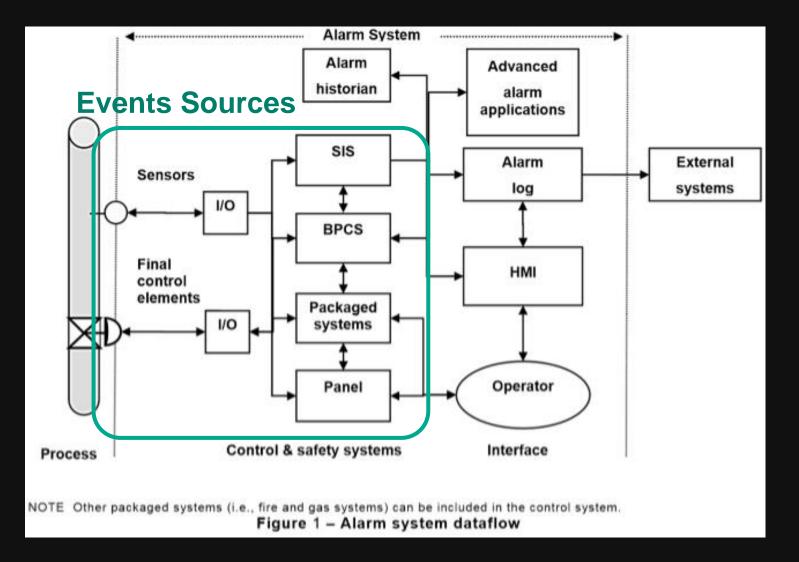
Close all compartment door

unit should restart. If unit is

shutdown, repair immediately

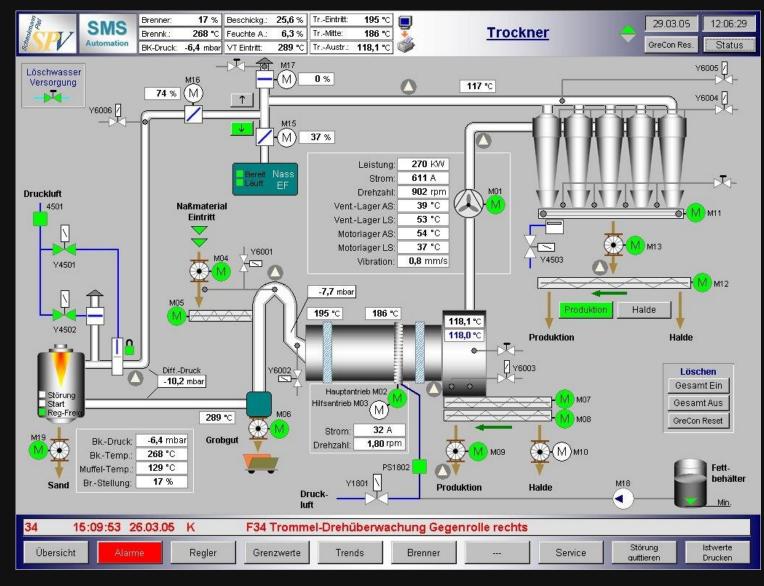
Reset\* report reactivation

#### **Control room: Events Sources**



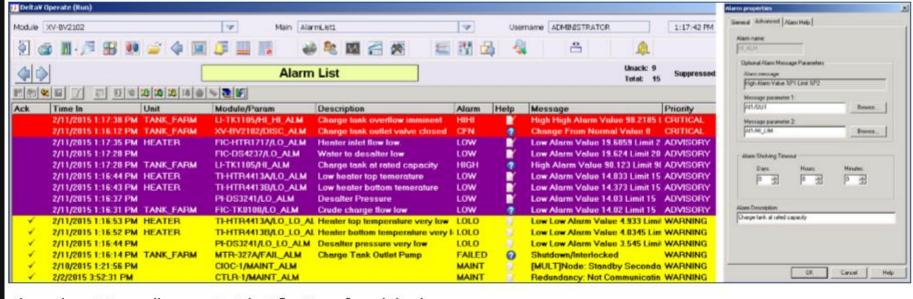
ANSI/ISA-18.2-2016 Management of Alarm Systems for the Process Industries

## Visualization: Human Machine Interface (HMI)



https://1.bp.blogspot.com/-4f6UFLToOpI/Ti3jII9fLzI/AAAAAAAAYY/oQXHuuAr2c8/s1600/wincc-flexible-runtime-screen-02-1024.jpg,

#### HMI alarms



Alarm descriptions allow precise identification of module alarms.

white-paper-alarm-management-deltav-en-57058.pdf



#### SOC vs. Control Room: Alarm Tuning

#### Definition of "expensive" differs in IT and OT



#### Definition of "urgency" differs in IT and OT



#### Definition of "urgency" differs in IT and OT



On average, companies **take** about **197 days** to identify and **69 days** to contain a **breach** according to IBM.

https://www.ibm.com/downloads/cas/AEJYBPWA

#### Definition of "urgency" differs in IT and OT



At <u>1:23 pm</u> reactor cooling problem identified. At <u>1:33 pm</u> the reactor burst and its contents exploded, killing 4 and injuring 38 people

https://www.csb.gov/t2-laboratories-inc-reactive-chemical-explosion/

## **IT** alert prioritization: Criticality of security control

NIST Special Publication 800-53

Revision 4

#### Security and Privacy Controls for Federal Information Systems and Organizations

)tena	ble.sc <sup>-</sup>	Dashboard	I <del>-</del> Analysi	s <del>-</del> Scans	- Reporting	▼ Asset	ts Workt	low <del>-</del>						
NST 800	)-53: Cor	nfiguration	n Auditing	K						$\leq$	$\langle \rangle$	Switch	Dashboard 🔻	0
VIST 800-53 A	ccess Control (1)	1			NIST 800-53 Ac	cess Control (2)	)			NIST 800-53 - /	Access Control	3)		
	Systems	Passed	Manual Check	Failed		Systems	Passed	Manual Check	Failed		Systems	Passed	Manual Check	
AC-1	36	41%	11%	47%	AC-9	39	25%	17%	58%	AC-19	0	0	0	
AC-2	80	38%	19%	42%	AC-10	0	0	0	0	AC-20	39	25%	17%	
AC-3	40	<b>50</b> %	2%	48%	AC-11	39	25%	1796	58%	AC-21	39	25%	17%	Ē
AC-4	75	34%	4%	62%	AC-12	36	26%	18%	56%	AC-22	50	100%	0	
AC-5	18	40%	0	60%	AC-13	36	2%	1496	84%	Last Updated: 8 min	ites ago			
AC-6	32	66%	5%	29%	AC-16	0	0	0	0					
AC-7	75	47%	0	53%	AC-17	51	98%	0	2%	NIST 800-53 - /	Awareness and "	Fraining		
AC-8	34	24%	0	76%	AC-18	0	0	0	0		Systems	Passed	Manual Check	
ast Updated: 2 hou	rs ago				Last Updated: 1 hour	ago				AT-1	18	91%	0	
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NIST 800-53 -	Audit and Accou	ntability (1)			NIST 800-53 - A	Audit and Accou	intability (2)							
	Systems	Passed	Manual Check	Failed		Systems	Passed	Manual Check	Failed	Last Updated: 9 mini	utes ago			
AU-1	0	0	0	0	AU-8	24	64%	0	36%	NICT OCO FO				
AU-2	92	49%	1%	50%	AU-9	39	20%	0	80%	NIST 800-53 - 0	Jonfiguration M	anagement		
AU-3	3	0	0	100%	AU-11	3	0	0	100%		Systems	Passed	Manual Check	
AU-4	23	14%	196	85%	AU-12	0	0	0	0	CM-1	0	0	0	
AU-5	18	3396	0	67%	AU-13	0	0	0	0	CM-2	70	28%	9%	
AU-6	37	40%	15%	4496	AU-14	50	0	0	100%	CM-3	9	68%	22%	
AU-7	36	56%	17%	28%	Last Updated: 1 hour	000				CM-4	0	0	0	
ast Updated: 2 hou	FE 300		-		cast optiated. The	490				CM-5	18	91%	0	
un oponiou. z noc	13 890				NIST 800-53 - 1	dentification and	d Authentication	n		CM-6	85	46%	8%	
VIST 800-53 -	Contingency Pla	nning								CM-7	85	46%	13%	
						Systems	Passed	Manual Check	Failed	CM-8	1	0	0	
CP-1	Systems	Passed	Manual Check	Failed	IA-1	0	0	0	0 45%	CM-9	0	0	0	
	36	56%	17%	28%	IA-2	37	40%	14%		CM-11	0	0	0	
CP-2 CP-9	9	0	0	0	IA-3	0	0	0	0	Last Updated: 2 min	ites ago			
CP-9 CP-10	9	0	0	0	IA-4 IA-5	48	43%	14%	49% 39%					
		U	U	U	IA-5	36	50.76	10%	42%	NIST 800-53 - I	ncident Respon	se		
ast Updated: 2 hou	rs ago				IA-7	36	4470	1490	42%		Systems	Passed	Manual Check	
VIST 800-53 - Maintenance				IA-7	0	0	0	4/2 70	IR-1	0	0	0		
401 000-00 -	Wall the lance				IA-8	0	0	0	0	IR-5	36	56%	17%	
	Systems	Passed	Manual Check	Failed			v	v	v	IR-6	36	56%	17%	Ē
MA-1	50	0	0	100%	Last Updated: 1 hour	ago				Last Updated: 4 min	tes ago			
MA-5	9	89%	0	11%										
MA-6	50	0	0	100%										

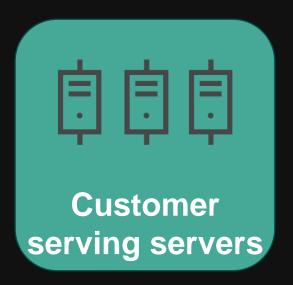
#### **IT** alert prioritization: Attacker progression

#### MITRE Enterprise ATT&CK<sup>™</sup> Framework

Persistence	Privilege Escalation	Defense Evasion	Credential Access	Discovery	Lateral Movement	Execution	Collection	Exfiltration	Command and Control
	hage File Execution Options Inject		Forced Authentication	Network Share Discovery		eScript	Man in the Browser		Multi-hop Proxy
Plist Modification		Hooking	System Time Discovery		ty Software	Browser Extensions	Exfiltration Over Physical Medium	Domain Fronting	
Valid Accounts		Password Filter DLL	Peripheral Device Discovery		ote Management	Video Capture		Data Encoding	
DLL Search Order Hijacking		LLMNR/NBT-NS Poisoning	Account Discovery	SSH Hijacking	LSASS Driver	Audio Capture	Exfiltration Over Command and Control Channel	Data Encoding	
App()	ert DLLs	Process Doppelgänging	Securityd Memory	File and Directory Discovery		Dynamic Data Exchange	Automated Collection	Scheduled Transfer	Multi-Stage Channels
	oking	Mshta	Private Keys	System Information	Distributed Component Object Model	Mshta	Clipboard Data	Scheduled Transi	Web Service
	p Items	Hidden Files and Directories	Keychain	Discovery	Pass the Ticket	Local Job Scheduling	Email Collection	Automated Exfiltration	Standard Non-Application
	Daemon	Launchetl	Input Prompt			Trap	Screen Cature	Exfiltration Over Other	Laver Protocol
	lijacking	Space after Filename	Bash History	Security Software Discovery	Replication Through	Source	Dat Raged	Network Medium	
	n Shimming	LC_MAIN Hijacking	Two-Factor Authentication	System Network Connections	Windows Admin Shares	Launchetl	mput Capture	Exfiltration Over	Communication Through Removable Media
	it DLLs	HISTCONTROL	Interception	Discovery	Remote Desktop Protocol	Space of the Bit	Data from Network	Alternative Protocol	Multilayer Encryption
	Shell	Hidden Users	Account Manipulation	Uscover/User	Pass the Hash	Execution through Module	Shared Drive	Data Transfer Size Limits	Standard Application
	rmissions Weakness	Clear Command History		Discovery	Pass the Hast	Load	Data from Local System	Data Compressed	Layer Protocol
	led Task	Gatekeeper Bypass	Replication Through Removable Media		Shared Webroot	Regsvcs/Regasm	Data from Removable Media	Data compressed	Commonly Used Port
	Service	Gatekeeper bypass	Input Capture	System Network Configuration Discovery	Logon Scripts	InstallUtil	bata iron neniovable iviedia	,	Standard Cryptographic
	hissions Weakness	Deobfuscate/Decode Files	Network	Application Window	Remote Services	Regsvr32	1		Protocol
	erception	or Information	Credential Dumping	Discovery	Application Deployment	Execution through API	1		Custom Cryptographic
	ty Features	Trusted Developer Utilities	Brute Force	Network Service Scanning	Software	PowerShell	1		Protocol
	Ionitors	Husted beveloper buildes	Credentials in Files	Query Registry	Remote File Copy	Rundll32	1		Data Obfuscation
Screensaver		Exploitation of Vulnerability	credentials in thes	Remote System Discovery	Taint Shared Content	Scripting	1		Custom Command and
LSASS Driver	Extra Window M			Permission Groups	Tant Shared Content	Graphical User Interface	1		Control Protocol
Browser Extensions		Manipulation	1	Discovery		Command-Line Interface	1		Connection Proxy
Local Job Scheduling	Bypass User A		1	Process Discovery		Scheduled Task	1		Uncommonly Used Port
Re-opened Applications		Injection	1	System Service Discovery		Windows Management	1		Multiband Communication
Rc.common	SID-History Injection	Composent Object Model	1			windows wanagement	1		
Login Item	Sudo	Hijacking							
LC LOAD DYLIB Addition	Setuid and Setgid	InstallUtil	11						
Launch Agent		Regsvr 32	1						
Hidden Files and Directories		Code Signing	11						
.bash_profile and .bashrc	1	Modify Registry	11						
Trap		Component Firm ware	11			L*3			
Launchetl		Redundant Access							
Office Application Startup		File Deletion							
Create Account		Timestomp							
External Remote Services		NTFS Extended Attributes							
Authentication Package		Process Hollowing							
Netsh Helper DLL		Disabling Security Tools							
Component Object Model		Rundll32							
t ilia altina		DLL Side-Loading		77   1					
Redundant Access		Indicator Removal on Host							
Security Support Provider		Indicator Removal from							
Windows Management		Tools							
		Indicator Blocking		1 1		1		1	1
Event Subscription	-	Software Packing	-						
Registry Run Keys /		Masquerading	41			5		50 C	
Start Folder	-	Obfuscated Files or		1 +	I	<u>.</u>	1		1
Change Default		Information	41	Weapon	ization i	Exploitatio	n ı Co	ommand	1
File Association	-	Binary Padding	41			Self		Control	1
Component Firmware	-	Install Root Certificate	41				· · ·	Control	÷
Bootkit	-	Network Share		<b>T</b>	1		Ŧ		<b>1</b>
Hypervisor	4	Connection Removal	R	econ	Deliver	v	Installation	Exfil	tration
Logon Scripts	-	Rootkit	-						2002 201
Modify Existing Service	1	Scripting	1						

#### **IT** alert prioritization: Asset criticality







#### Critical application servers / DBs

### **SOC: Alarm tuning**

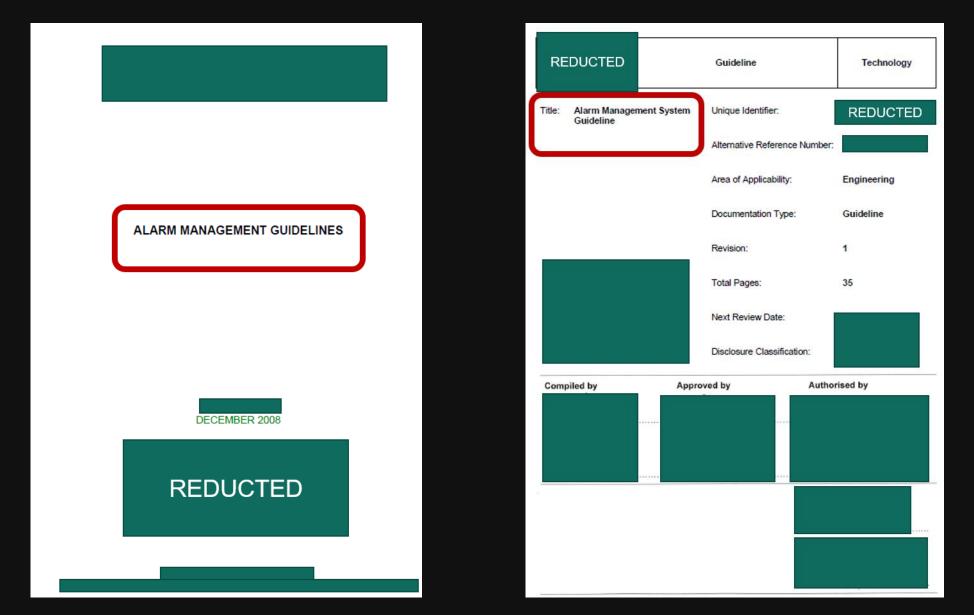
Threat driven: Outbound traffic to known C2 server

- Policy driven: Usage of domain admin account
- > Anomaly centric: High volume scanning from a single workstation

#### Mostly heuristic alarm threshold tuning

- Goal is to minimize false positives and noise
- Alerting on known IoC or obvious threats such as usage of privileged accounts
- Setting up a threshold for AV alerts or brute force activities
- > Alerting based on behavioral patterns

# **OT:** Alarm management guidlines



Source: Internet

## OT: Target alarm rate

Average Alarm Date in		
Average Alarm Rate in		
Steady-state Operation, per	Acceptability Categorization	Performance and Risk
10 minute period		
More than 10 alarms	Very likely to be	Inefficient / High risk
	unacceptable	Ŭ
More than 5 but less than 10	Likely to be over-demanding	
More than 2 but less than 5	Possibly over-demanding	Medium performance
1 or more but less than 2	Manageable	and risk
	5	
Less than 1 alarm	Very likely to be acceptable	Efficient / World
		Class, Low risk
		Class, Low risk

	, ,
Priority	Percentage of total configured alarms
Urgent	a target of 5% and no more than 10%, or 2 to 3 emergency alarms per piece of major equipment
High	a target of 10% and no more than 20%
Low	the rest, i.e. a target of 85% and no less than 70%

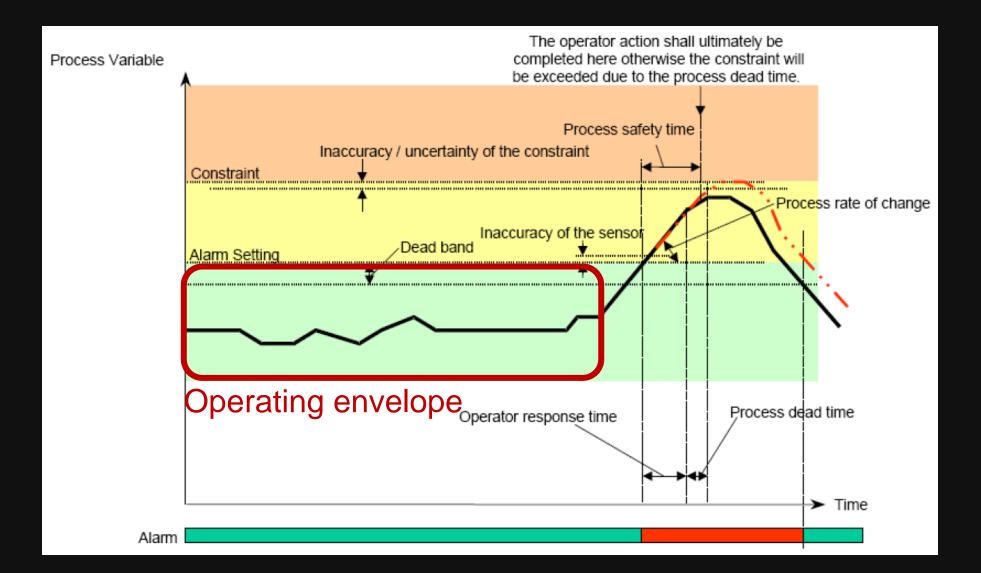
# **OT: Alarm prioritization**

ECONOMICS (Repair and Production Loss Expressed in USD)									
Consequence	Description/Definition								
No/Slight Effect	Estimated cost less than USD10K or no disruption to unit production								
Minor Effect	Estimated cost between USD10K to USD100K or brief disruption								
Medium Effect	Estimated cost between USD0.1M to USD1M or partial shutdown, can be restarted								
Major Effect	Estimated cost between USD1M to USD10M	<u>or partial o</u>	noration lose	Available					
Extensive	Estimated cost more than USD10M or subs	Ŋ		Response Time					
		S							

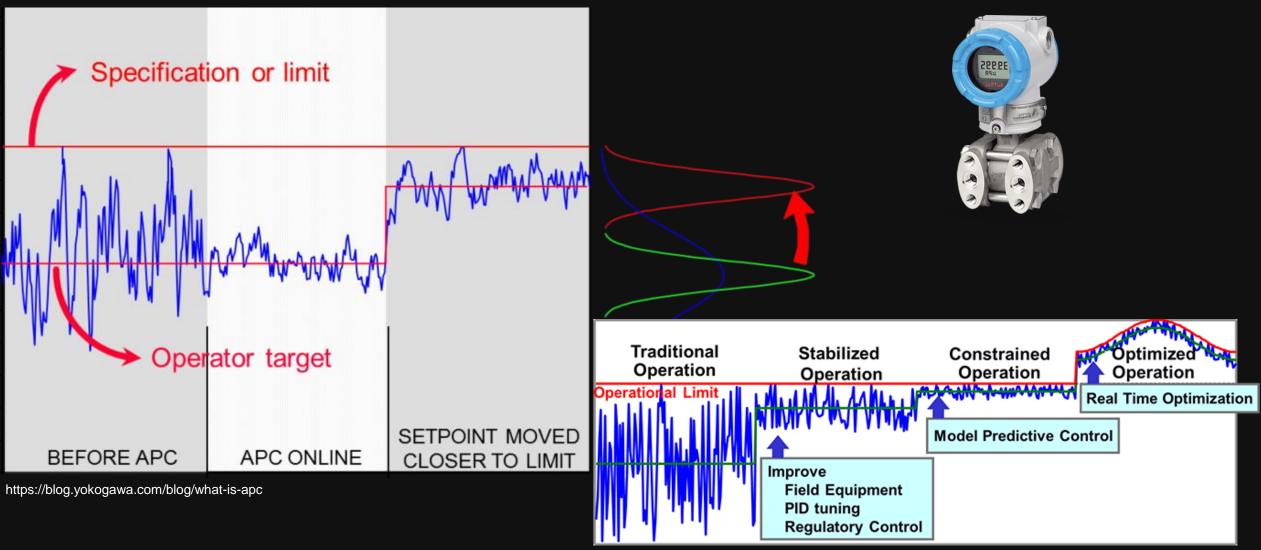


nartial or	oration lose										
Response Class		Available Response Time		PRIORITY CLASS							
	SHORT	< 5 mins	L	М	E	*E	*E				
	MEDIUM 5-15 mins		L	L M		*E	*E				
	LONG	>15 mins	L	L	М	*M	*E				
ence ry			No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)				
Consequence Category	HEALTH	& SAFETY	No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities				
C O C O	ENVIRONMENT		No/Slight Effect	Minor Effect	Local Effect	Major Effect	Massive				
CONSEQUENCE CLASS			NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME				

#### Parameters involved in establishing alarm setting

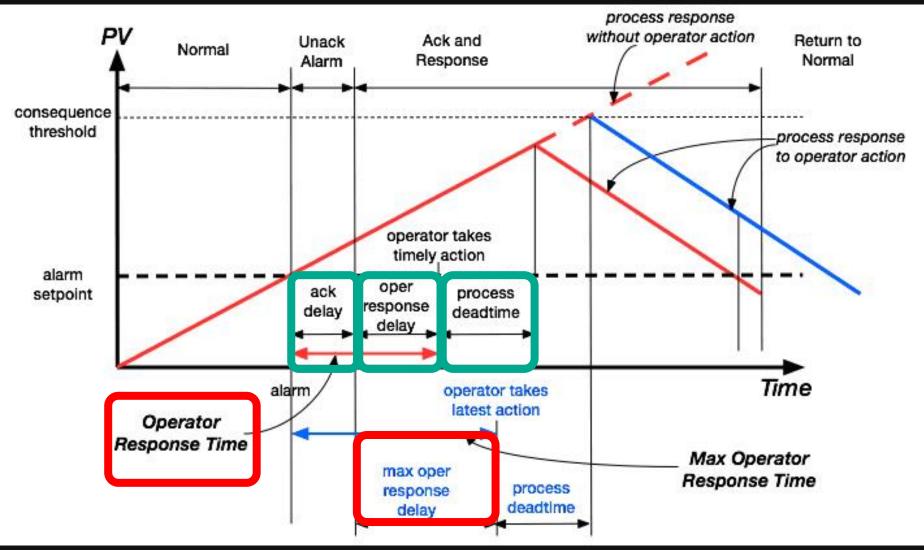


#### Advanced process control



https://www.mec-value.com/english/solution/system/advanced.html

#### Alarm response time



https://www.controlglobal.com/assets/00\_images/2015/08/CG1508-AlarmsFeat2-Fig2-2.jpg

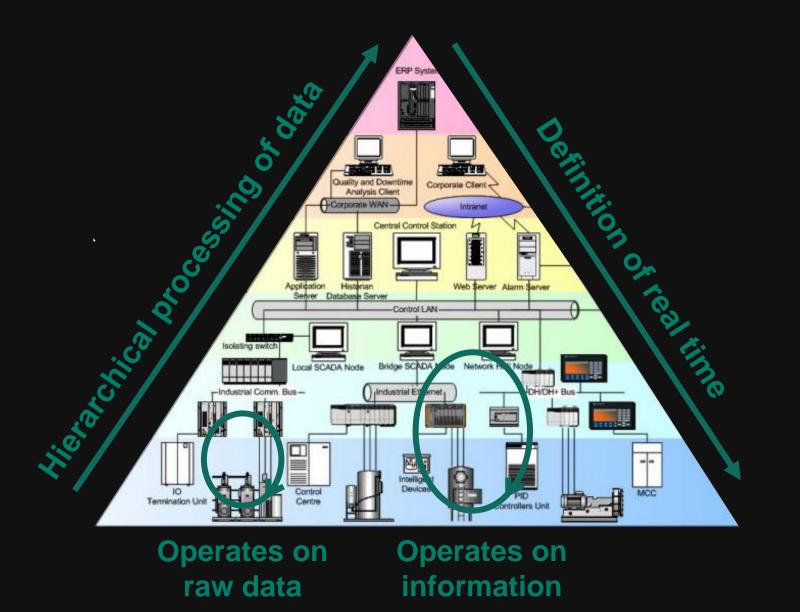


#### Enterprise SOC or OT SOC? (or a little bit of both?)

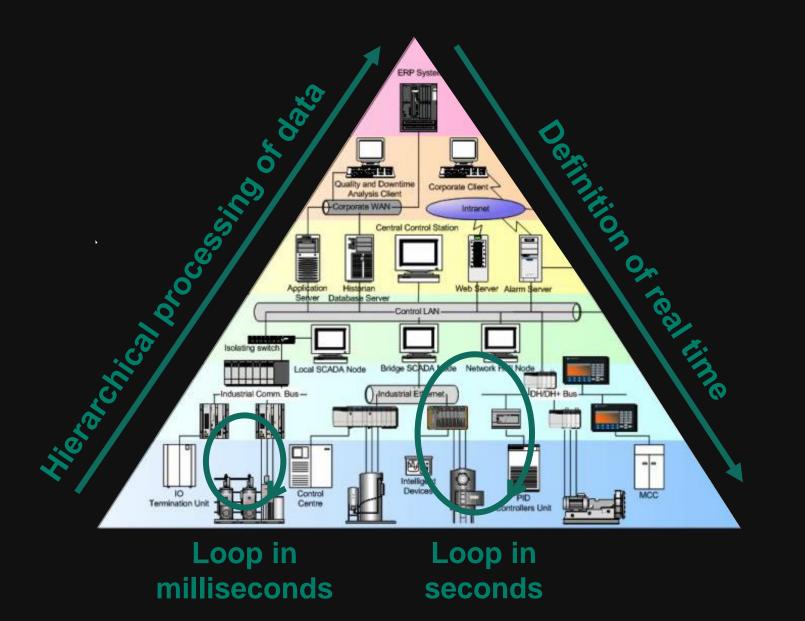
#### **<u>OT</u>**: Understanding reaction time requirements

se Class		Available Response Time	PRIORITY CLASS							
	SHORT	< 5 mins	L	М	E	*E	*E			
Response	MEDIUM	5-15 mins	L	М	М	*E	*E			
ш	LONG	>15 mins	L	L	М	*M	*E			
ence	ECON	IOMICS	No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)			
Consequence Category	HEALTH	& SAFETY	No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities			
Con	ENVIR	ONMENT	No/Slight Effect	Minor Effect	Local Effect	Major Effect	Massive			
CONSEQUENCE CLASS			NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME			

#### **Automation Pyramid**

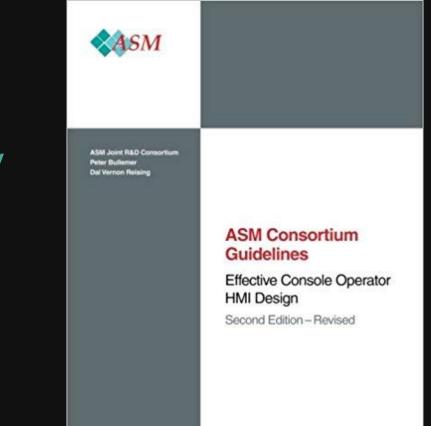


#### **Automation Pyramid**



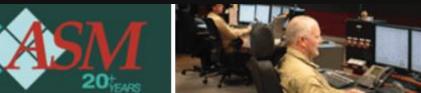
#### Abnormal Situation Management (ASM) Consortium

The ASM Consortium promotes their vision by conducting research, testing and evaluating which contribute to the successful reduction of abnormal situations in chemical processes.



https://www.amazon.com/Effective-Console-Operator-HMI-Design/dp/1514203855

#### **ASM Consortium®**

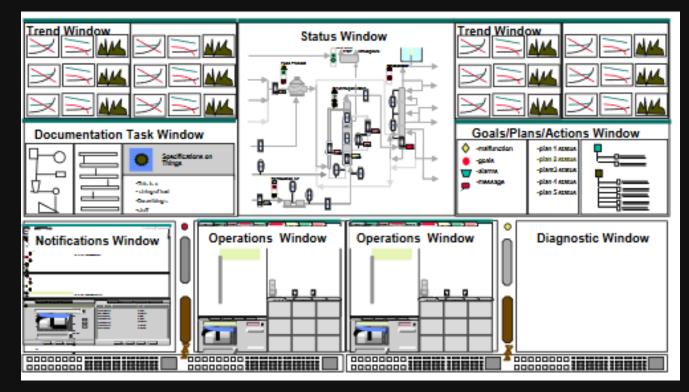


# Layers of HMI views

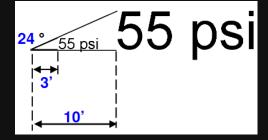
What is displayed in each level is plant (customer) specific, there is only general guidance:

- Level 1 plant overview
- Level 2 unit overview
- Level 3 equipment overview
- Level 4 trends / elements of contro logic

Trends are one of the most important displays



Effective Text/ Object Size



https://www.asmconsortium.net/Documents/2009%20ASM%20Displays%20GL%20Webinar%20v014.pdf

#### Fundamental design of HMI

The operator interface allows operators to <u>focus their mental</u> <u>resources on controlling the process</u>, not on interacting with the underlying system platform.

That means the HMI is consistent and easy to use in terms of making minimal demands on the console operators' mental and physical resources to understand and interact with the process control system.



# **OT**: Understanding reaction time requirements

se Class		Available Response Time		PRIORITY CLASS							
	SHORT	< 5 mins	L	М	E	*E	*E				
Response	MEDIUM	5-15 mins	L	М	М	*E	*E				
<u> </u>	LONG	>15 mins	L	L	М	*M	*E				
y nce	ECONOMICS		No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)				
Consequence Category	HEALTH & SAFETY		No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities				
Con	ENVIRONMENT		No/Slight Effect	Minor Effect	Local Effect	Local Effect Major Effect					
CONSEQUENCE CLASS			NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME				



Product(s): QRadar SIEM

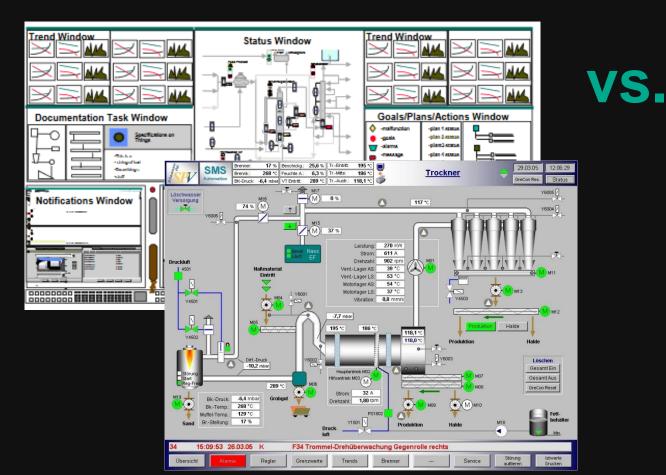
**Overall Comment:**"Having a SIEM continues to be an essential tool in our portfolio. QRadar meets a lot of our requirements for what a SIEM should be. It does a good job at logging, parsing and correlating data. Although searching through logs can sometimes be slow(even with properly defined filters). One of the

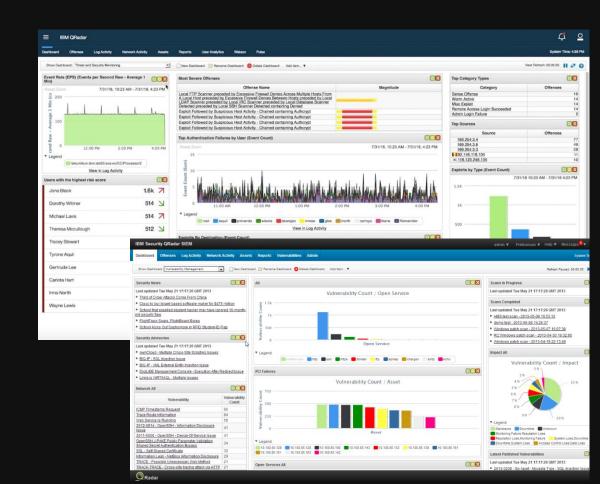
https://www.gartner.com/reviews/market/security-information-event-management/vendor/ibm/product/qradar-siem/review/view/1353353

Was this user review helpful?

## (some) Points to consider

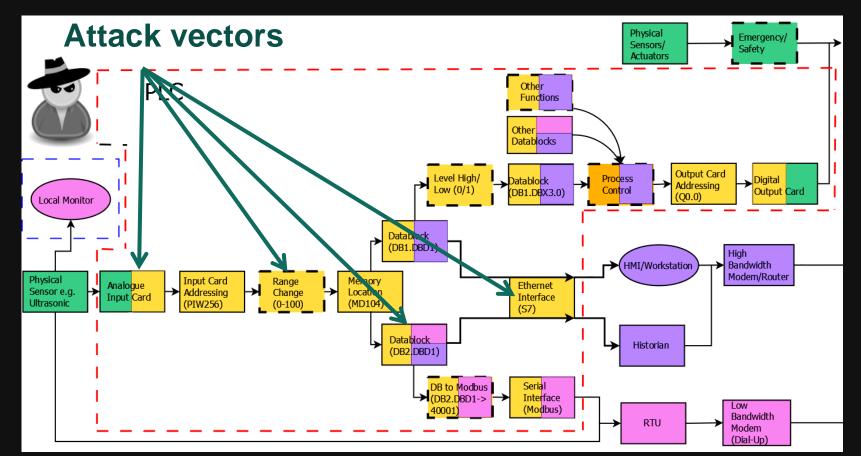
How can we decrease root cause analysis and mitigation decision time in SIEM tools?





### (some) Points to consider

Which logs do we need to collect? Which visibility obtain? -> Granular visualization of data flows



https://www.slideshare.net/MarinaKrotofil/s4x16-europe-krotofilgranulardataflowsics

#### (some) Points to consider

#### **TRITON** incident

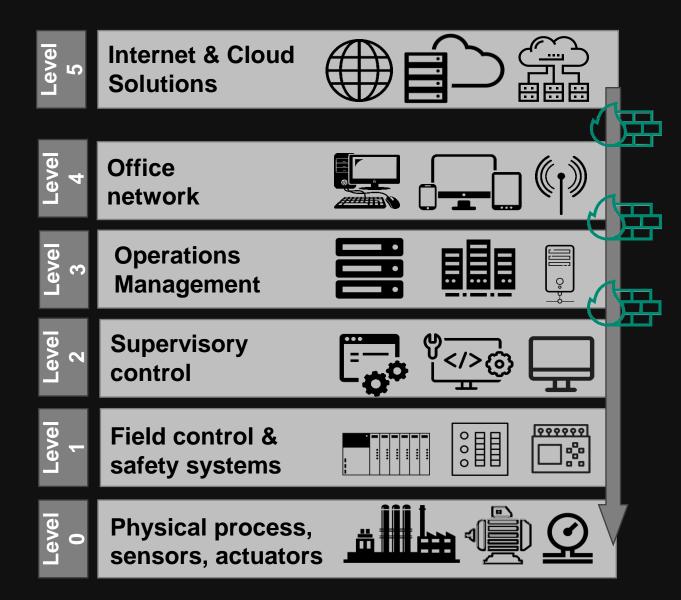
- During code injection, safety PLC generated alarms
- > Why was there no operators' reaction?

#### No existing procedures for collaboration between OT & IT. Otherwise the incident could have been identiy during first plant trip

04/03/2013	13:44:49.527	12244	S1S_MPMAIN	TRUE	03 - EVENTS	SYS M	PMAIN
04/03/2013	13:44:49.527	12259 3	S1S_PLC_TMR_MODE	FALSE	03 - EVENTS	SYS PI	LC IN TMR MODE
04/03/2013	13:44:49.527	12260 3	S1S_PLC_DUAL_MODE	TRUE	03 - EVENTS	SYS PI	LC IN DUAL MODE
04/03/2013	13:44:50.727	12002 3	S1S_C1MAINT_ALM	TRUE	03 - EVENTS	SYS CI	H1 MAINT ALARM
HOUR MARK :	03/Apr/2013	14:00:3	31				
04/03/2013	13:58:50.131	12232 :	S1S_IOBAD	TRUE	03 - EVENTS	SYS IC	O BAD
04/03/2013	13:58:50.131	12237 :	S1S_MPBAD	TRUE	03 - EVENTS	SYS M	P BAD
04/03/2013	13:58:50.131	12260 \$	S1S_PLC_DUAL_MODE	FALSE	03 - EVENTS	SYS PI	LC IN DUAL MODE
04/03/2013	13:58:50.131	12261 \$	S1S_PLC_SINGLE_MODE	TRUE	03 - EVENTS	SYS PI	LC IN SINGLE MODE
04/03/2013	14:08:30.130	12232 3	S1S_IOBAD	FALSE	03 - EVENTS	SYS IC	O BAD
04/03/2013	14:08:30.130	12237 \$	S1S_MPBAD	FALSE	03 - EVENTS	SYS M	P BAD
04/03/2013	14:08:30.130	12260 3	S1S_PLC_DUAL_MODE	TRUE	03 - EVENTS	SYS PI	LC IN DUAL MODE
04/03/2013	14:08:30.130	12261 3	S1S_PLC_SINGLE_MODE	FALSE	03 - EVENTS	SYS PI	LC IN SINGLE MODE

http://www.supracontrols.com/TriconexSOE%20PC\_Interface.aspx

#### FAQ: But is not detecting at L1 too late?



- Even in corporate domain detection is done "in depth" (not only on perimeter or Internet DMZ
  - Other wise why do even bother with vulnerability and patch management at L1-L2?

#### FAQ: But is not detecting at L1 too late?



- Project files are trusted files and always allowed to be brought in
- Bypass all layers of protection in upper network layers
- Scanning with AV is not effective
- Immediate effect on industrial process
- Frontline vendors are also vulnerable

https://2018.zeronights.ru/wp-content/uploads/materials/21-SCADA-projects-from-the-point-of-view-of-hackers.pdf



#### Conclusions

#### Conclusions

- Even if the activities of the SOC and control room are in essence similar, it is important to be aware of each other differences:
  - Priorities
  - Vocabulary
  - Context
- OT domain has unique requirements in terms of responding to security events or incidents:
  - It is important to have suitable tools for incident analysis and resolution
  - It is important to collect relevant logs/have relevant visibility
  - Make Industry 4.0 great again!



# Q & A

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