



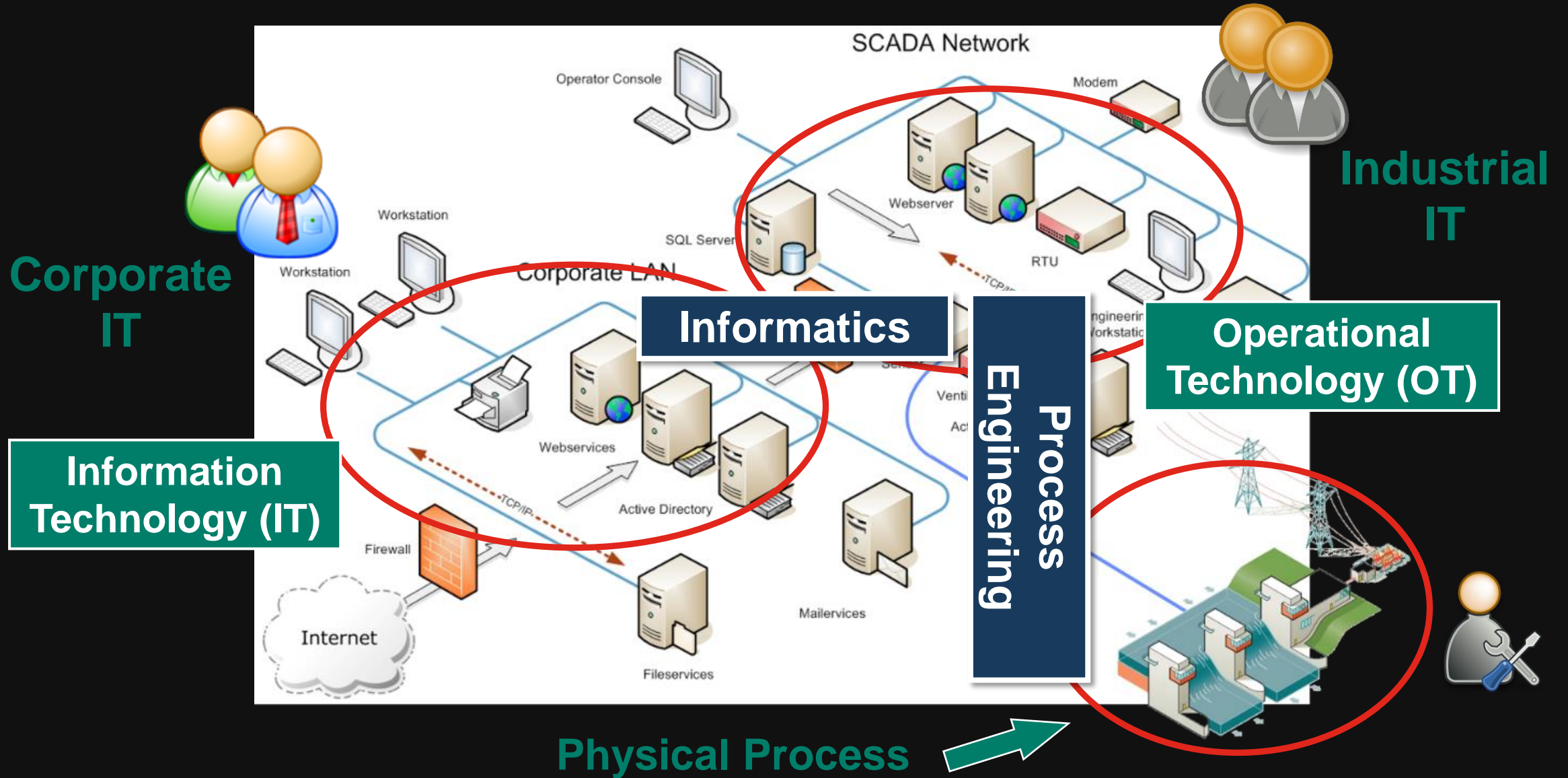
# IT vs. OT: Comparing Process Control Room and SOC Operations

**Marina Krotofil**

**COINS summer school on Security Applications, Lesbos, Greece (online)**

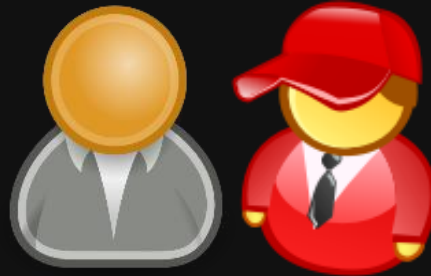
**14-18.06.2021**

# Industry 4.0 Horror: IT-OT Conversion

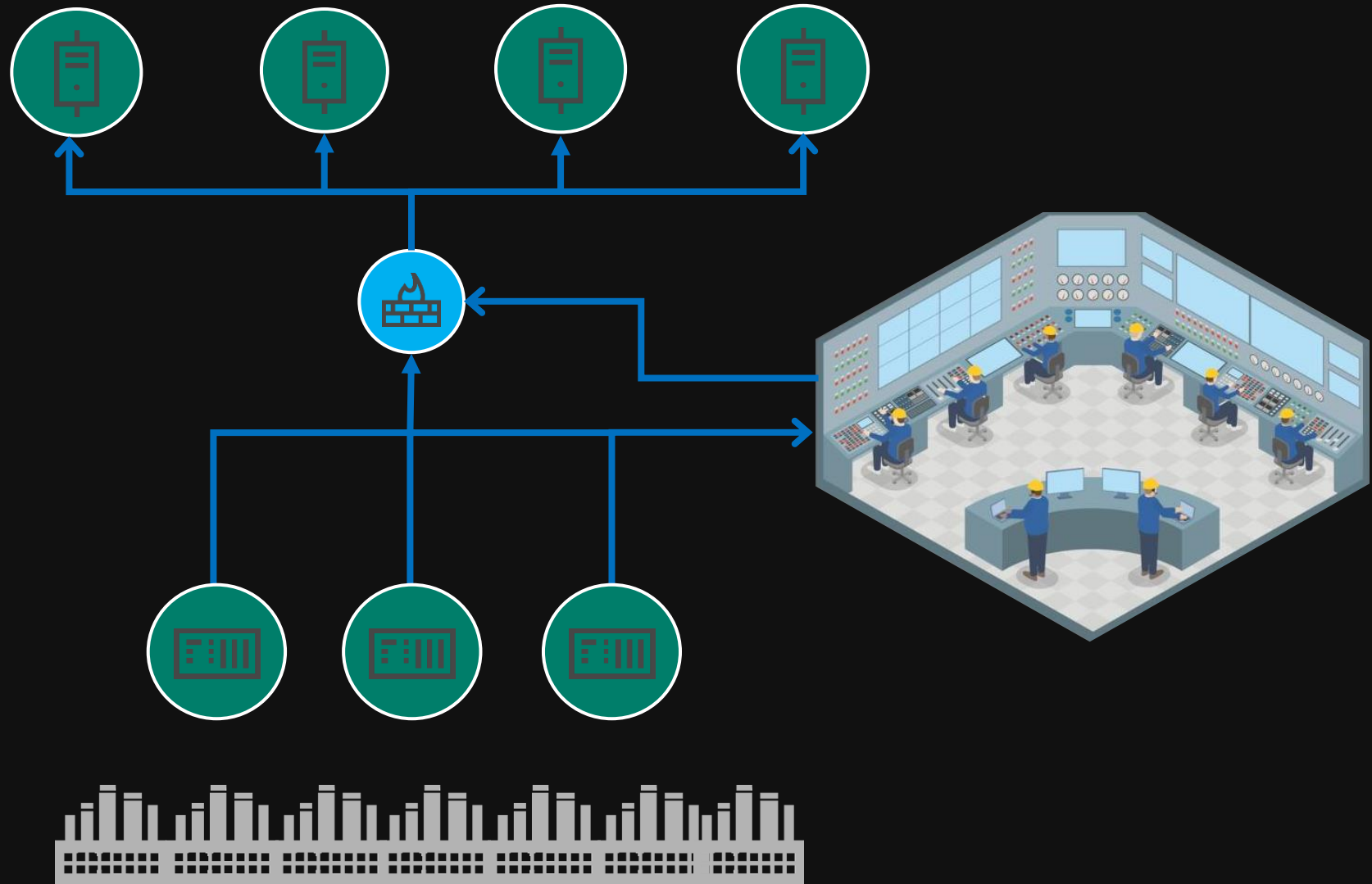


# Frequent request from OT operators

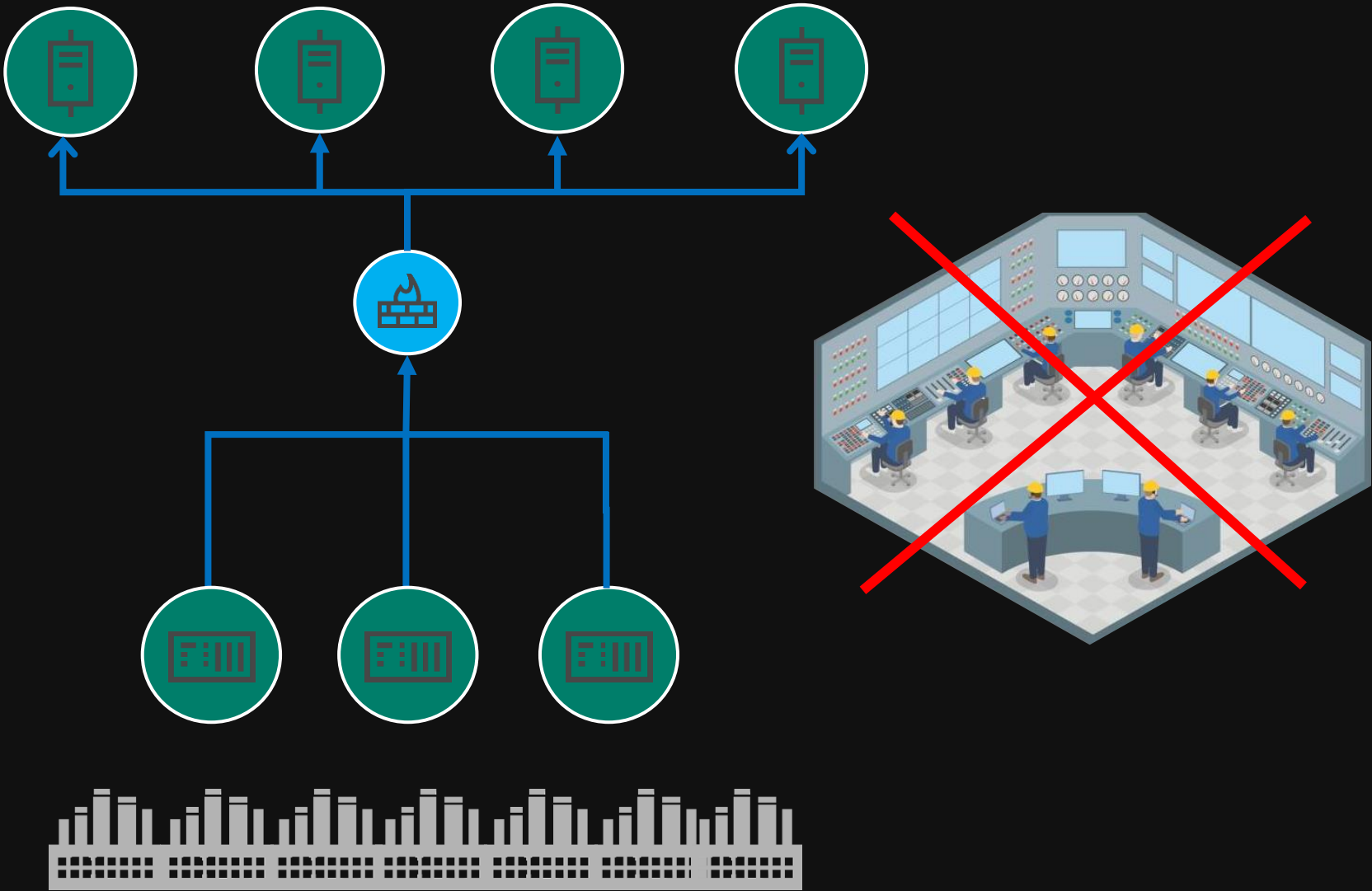
Could you please design an infrastructure in such secure way that no monitoring would be necessary (e.g., network monitoring, log collection & review)



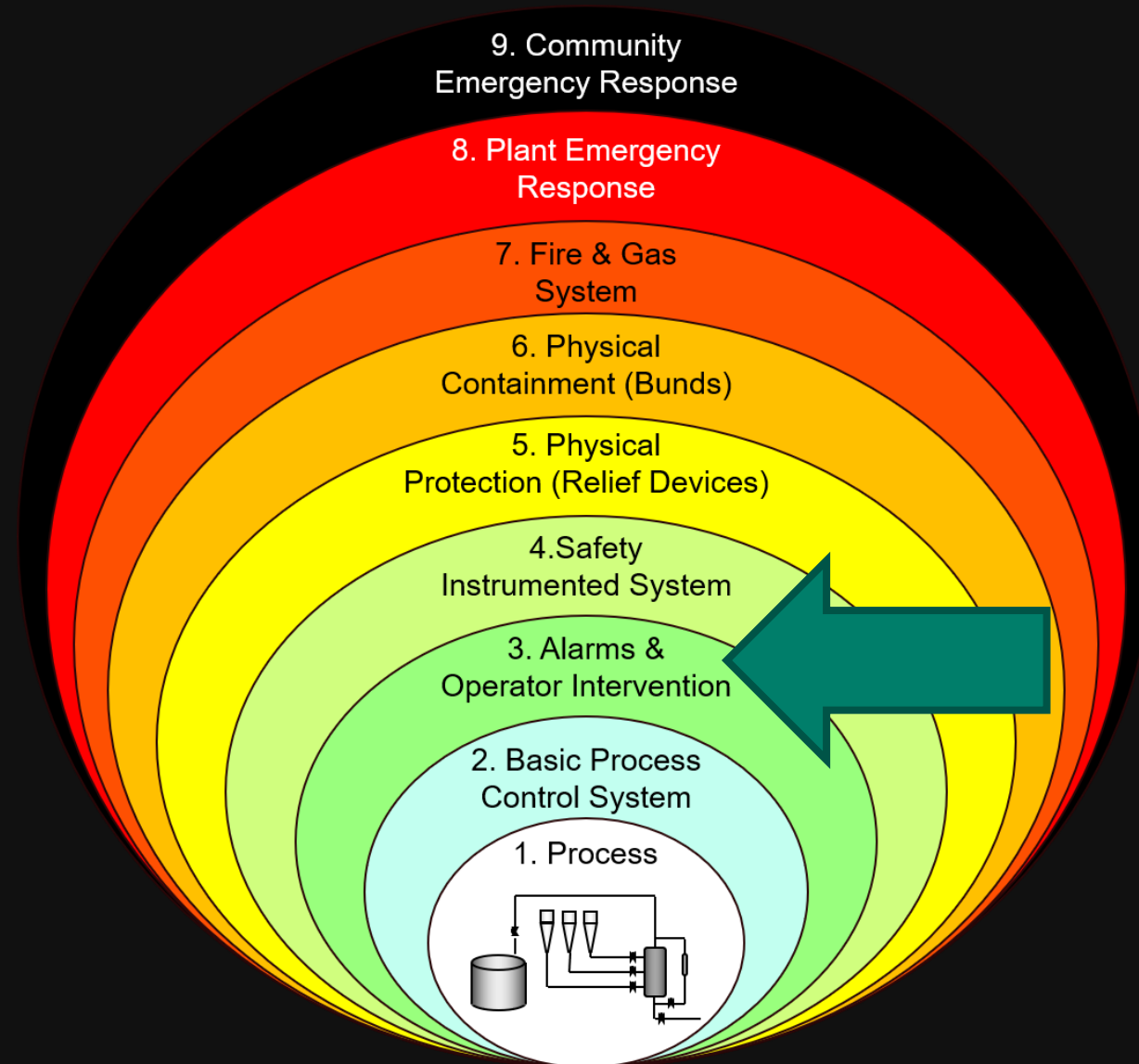
# Argument back: 24/7 process monitoring



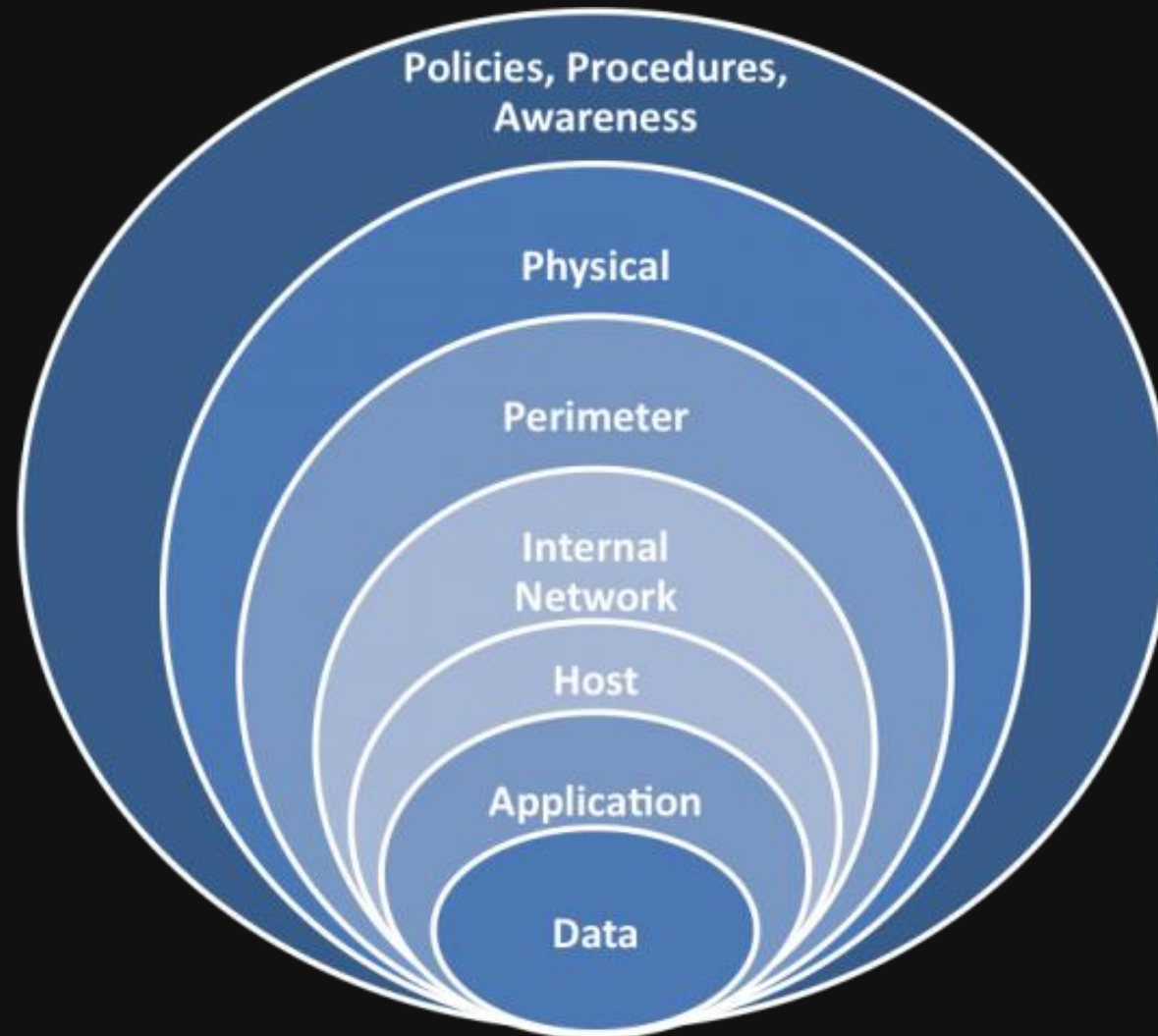
# Argument back: 24/7 process monitoring



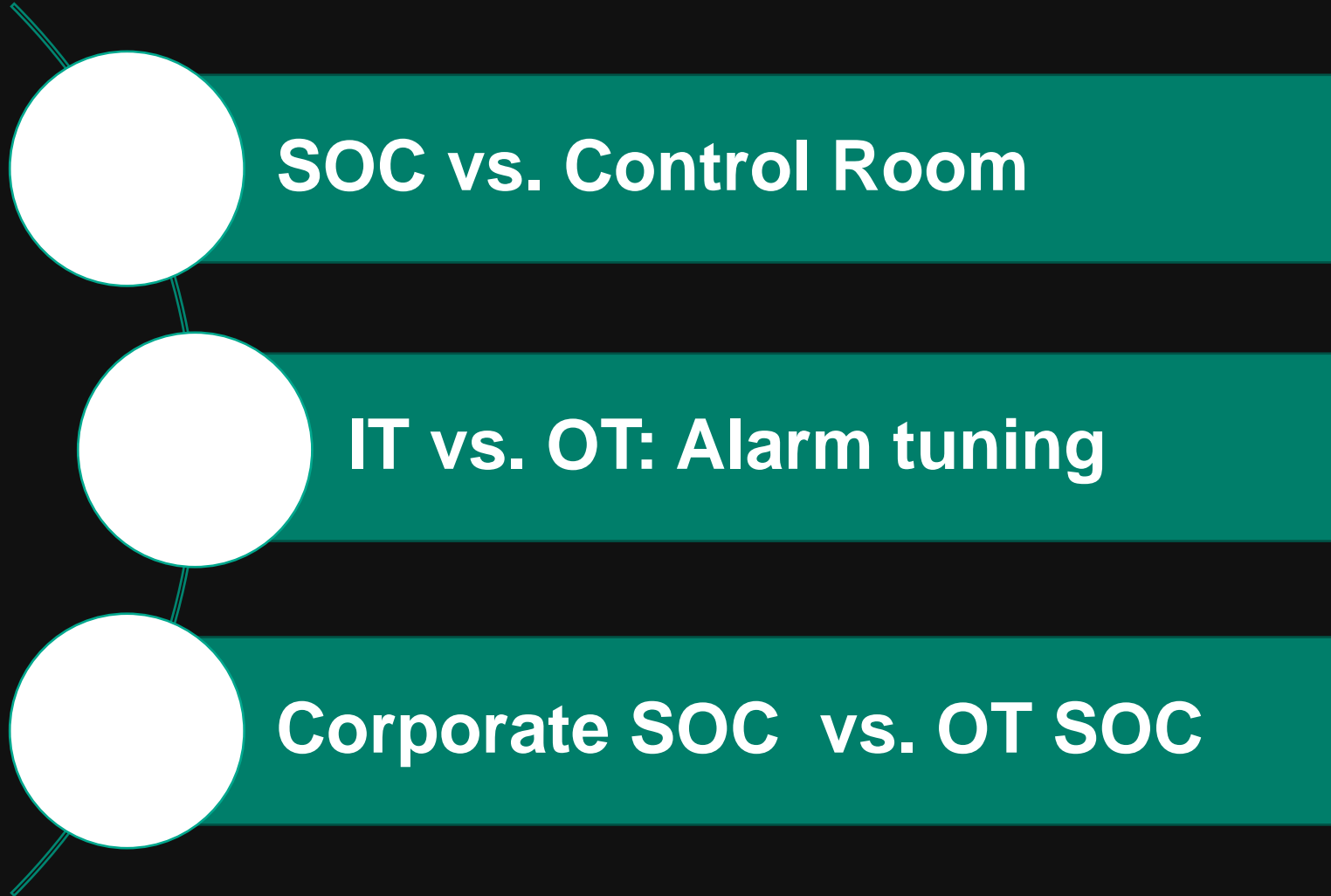
# Layers of safety protections



# Layers of security protections



# Agenda





# IT/OT convergence: SOC analyst and Control Room operator



**IT / Analyst**



**OT / Operator**

# The only common discussion point?



Every day at work





# SOC vs. Control Room Operations

# SOC analyst and Control Room operator

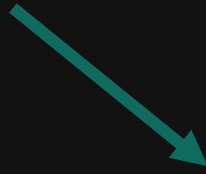
- Monitoring of IT infrastructure
  - Reacts to **Alerts**
  - Protects from threats  
(*mostly human factor*)
  - Responsible for security
    - **Confidentiality**
    - Integrity
    - Availability
  - Frequently outsourced
  - Room for creativity in processes
- Monitoring of physical processes\*
  - Reacts to **Alarms**
  - Protects from hazards  
(*mostly natural causes factor*)
  - Responsible for safety
    - Uptime
    - **Max of economic profit**
    - (Safety and pollution)
  - Mostly in-house
  - Very standardized processes



# \*In some cases: Monitoring of supporting infrastructure



Physical process



Supporting infrastructure

# SOC analyst and Control Room operator

- Monitoring of IT infrastructure
  - Reacts to **Alerts**
  - Protects from threats  
*(mostly human factor)*
  - Responsible for security
    - **Confidentiality**
    - Integrity
    - Availability
  - Frequently outsourced
  - Room for creativity in processes
- Monitoring of physical processes\*
  - Reacts to **Alarms**
  - Protects from hazards  
*(mostly natural causes factor)*
  - Responsible for safety
    - Uptime
    - **Max of economic profit**
    - (Safety and pollution)
  - Mostly in-house
  - Very standardized processes





# Alert vs. Alarm

- An **Alert** is a signal that draws attention to something. An alert state refers to a longer period of time during which increased attention remains in effect
- An **Alarm** is a short warning that draws immediate attention to a danger. It usually does not refer to a longer period of time

# SOC analyst and Control Room operator

- Monitoring of IT infrastructure
- Reacts to **Alerts**
- Protects from threats  
*(mostly human factor)*
- Responsible for security
  - **Confidentiality**
  - Integrity
  - Availability
- Frequently outsourced
- Room for creativity in processes

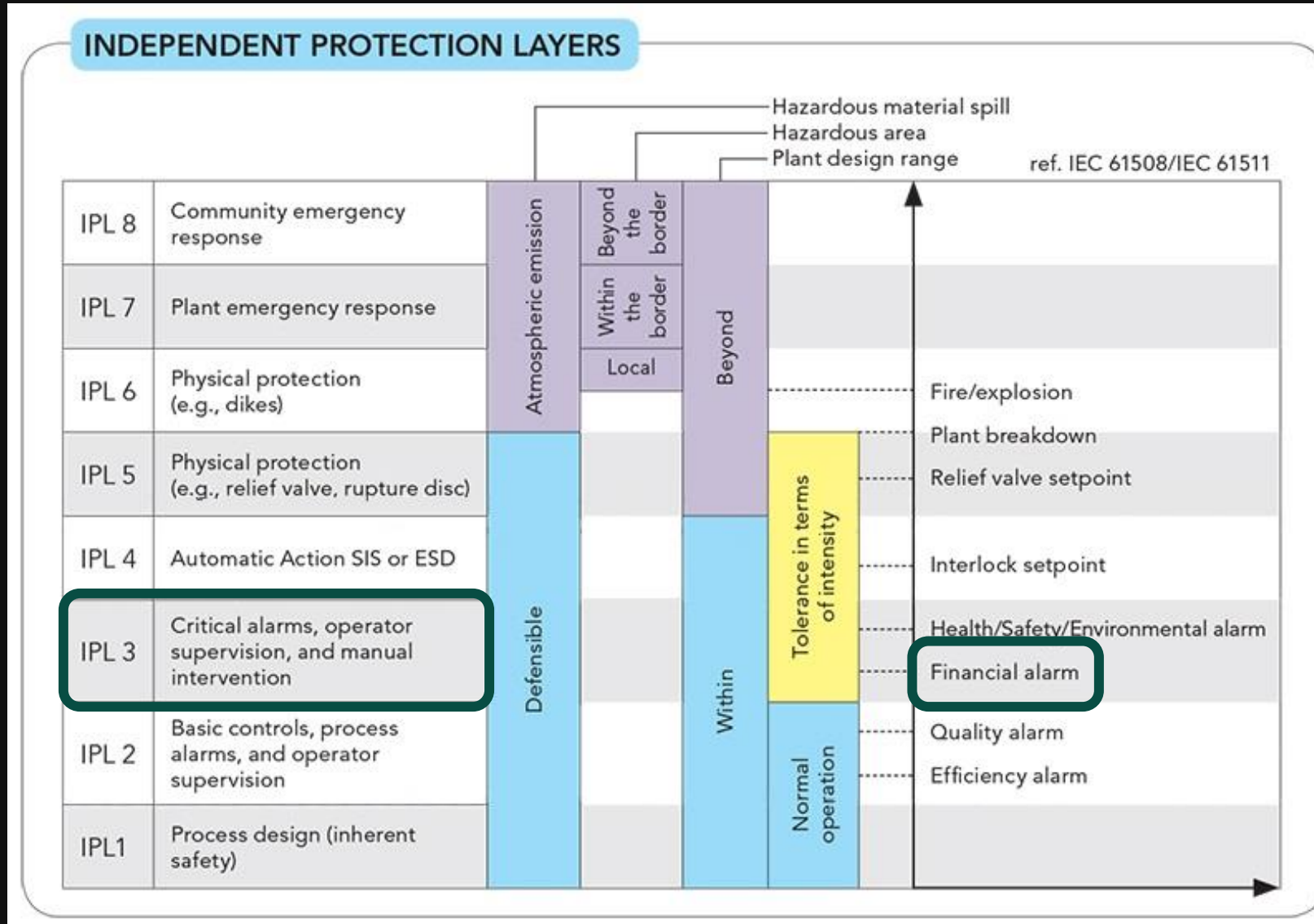


- Monitoring of physical processes\*
- Reacts to **Alarms**
- Protects from hazards  
*(mostly natural causes factor)*
- Responsible for safety
  - Uptime
  - **Max of economic profit**
  - (Safety and pollution)
- Mostly in-house
- Very standardized processes

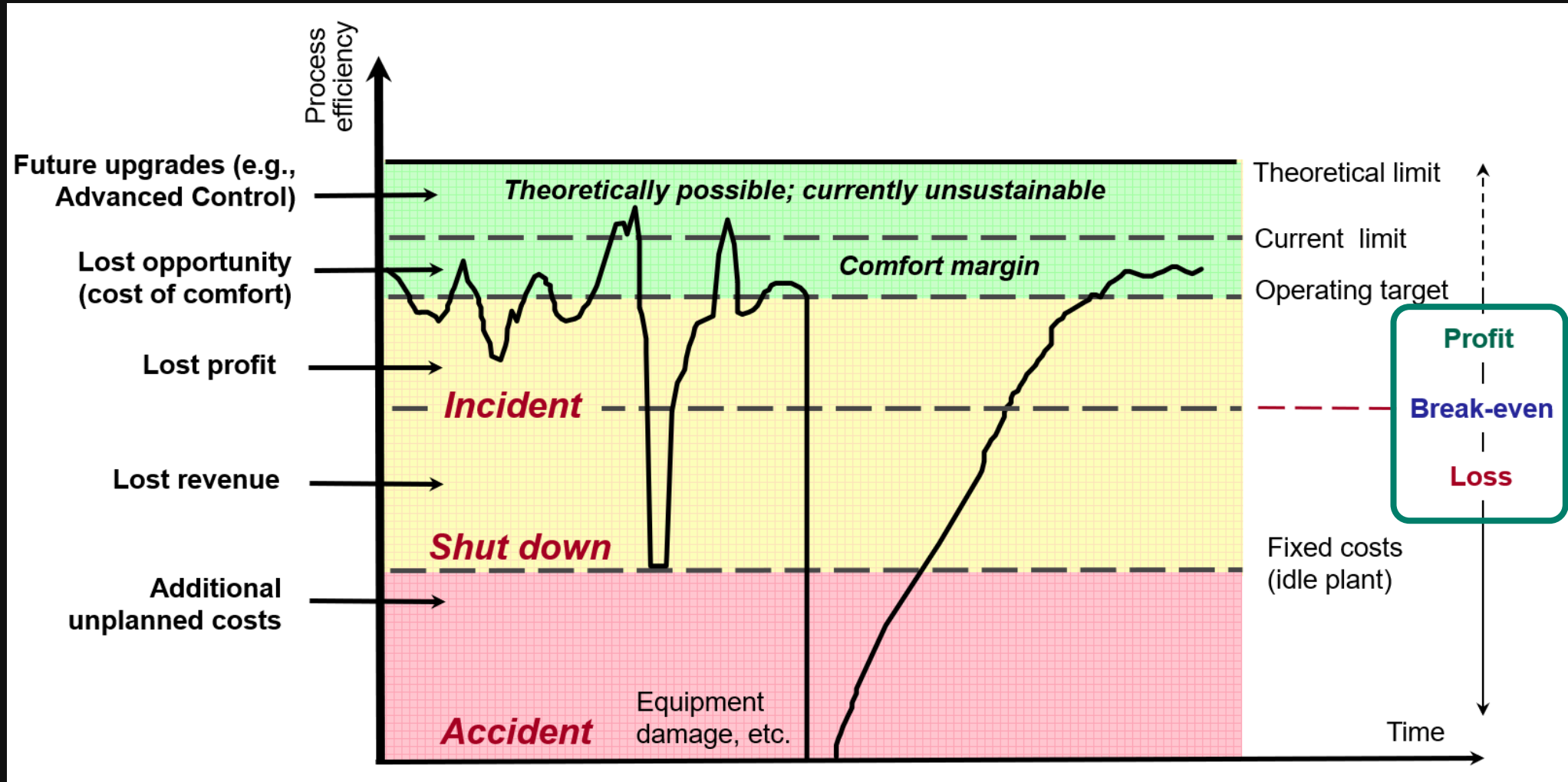




# Safety Protection Layers: „Financial Alarms“



# Maximization of economic profit



# SOC analyst and Control Room operator

- Monitoring of IT infrastructure
  - Reacts to **Alerts**
  - Protects from threats  
(*mostly human factor*)
  - Responsible for security
    - **Confidentiality**
    - Integrity
    - Availability
  - Frequently outsourced
  - Room for creativity in processes
- Monitoring of physical processes\*
  - Reacts to **Alarms**
  - Protects from hazards  
(*mostly natural causes factor*)
  - Responsible for safety
    - Uptime
    - **Max of economic profit**
    - (Safety and pollution)
  - Mostly in-house
  - Very standardized processes



# Commonality: Novel Challenges

- Typical monitoring object
  - Security controls/infrastructure
- **Unforeseen events which invalidate security assumptions**  
Unexpected interdependencies due to infrastructure complexity



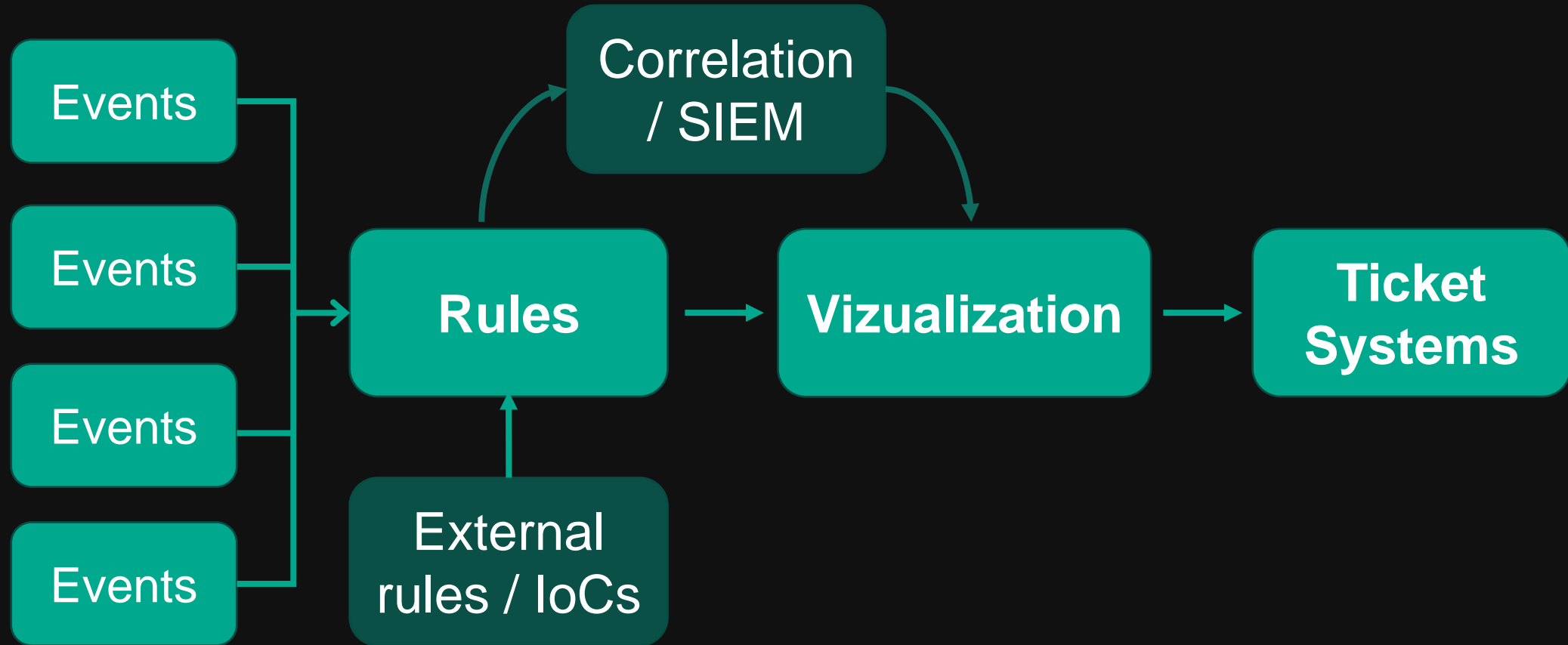
- Typical monitoring object
  - Physical process
- **Unforeseen events which invalidate safety assumptions**  
Unexpected process upsets due to human-in-the-system



# Security Operations Center (SOC)



# SOC: Typical components

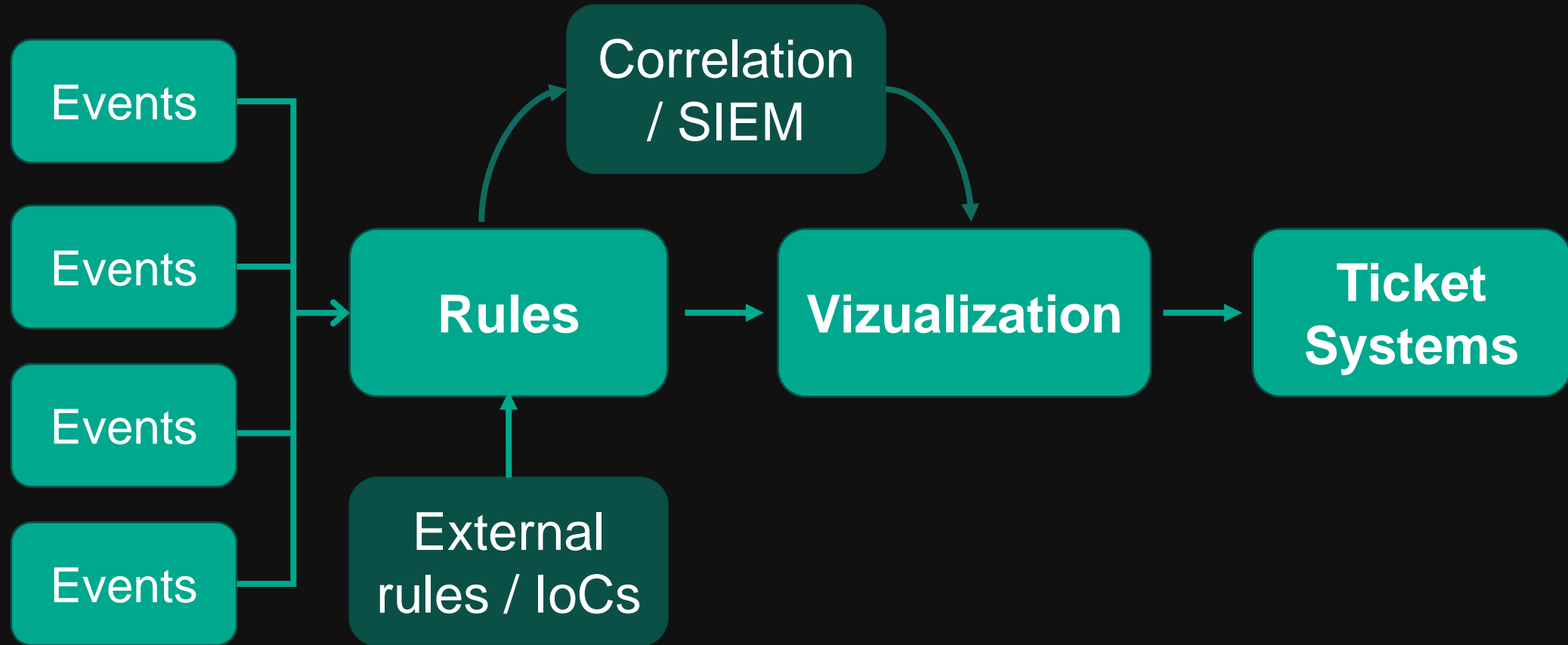




# SOC: Sources of events

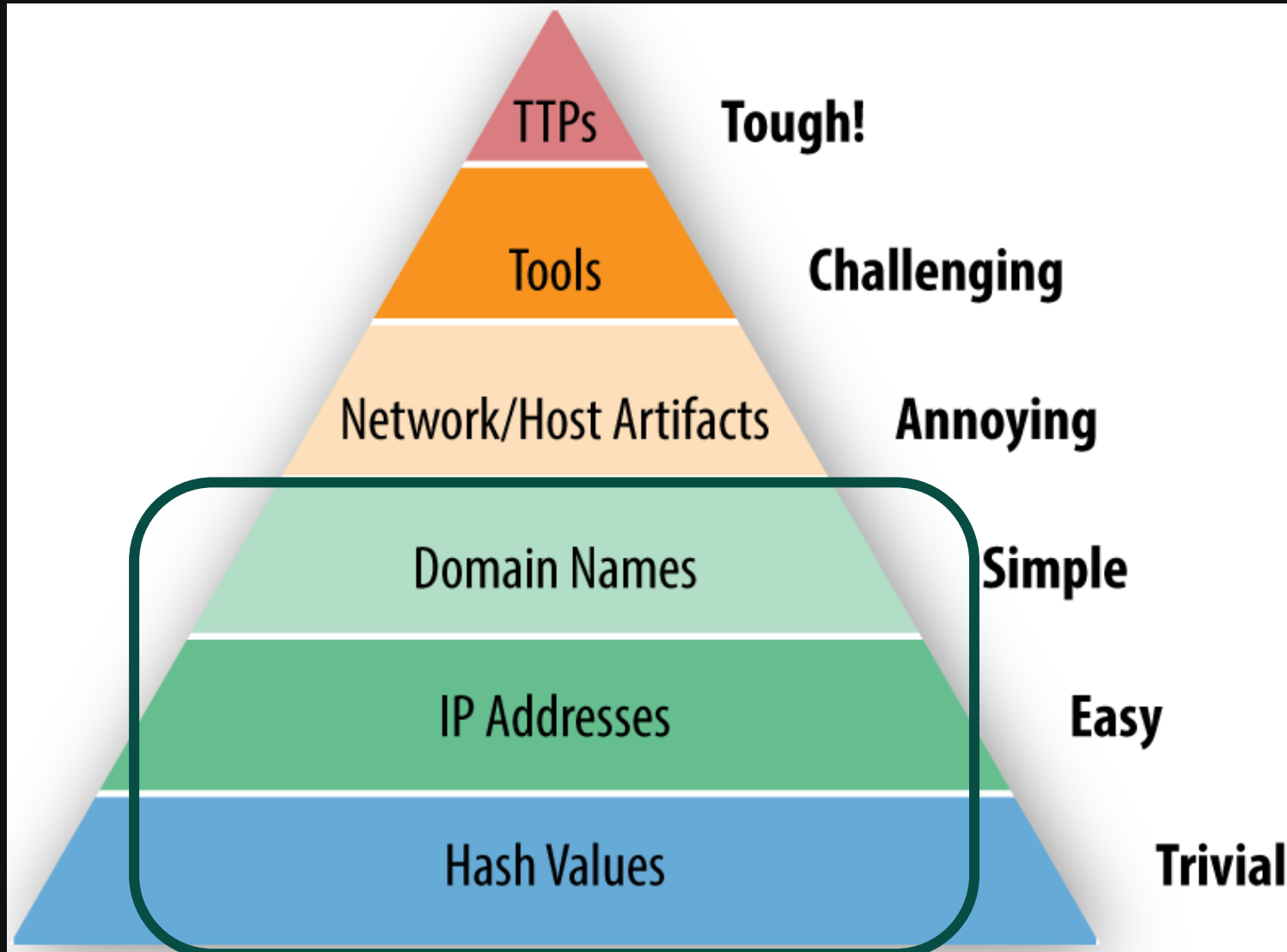
- Security infrastructure (endpoint security, IDPS, DLP, VPN, FW, honeypots, etc.)
- Network infrastructure (routers, switches, AP, DBs (SQL/Oracle, LDAP, Radius))
- Client endpoints (security and windows events, application logs)
- Web and email servers
- Servers (OS and application logs)
- Virtualization infrastructure
- Usage of user / service accounts
- Non-log information (asset inventory, vulnerability reports, network maps, configs)
- Etc.

# SOC: Typical components



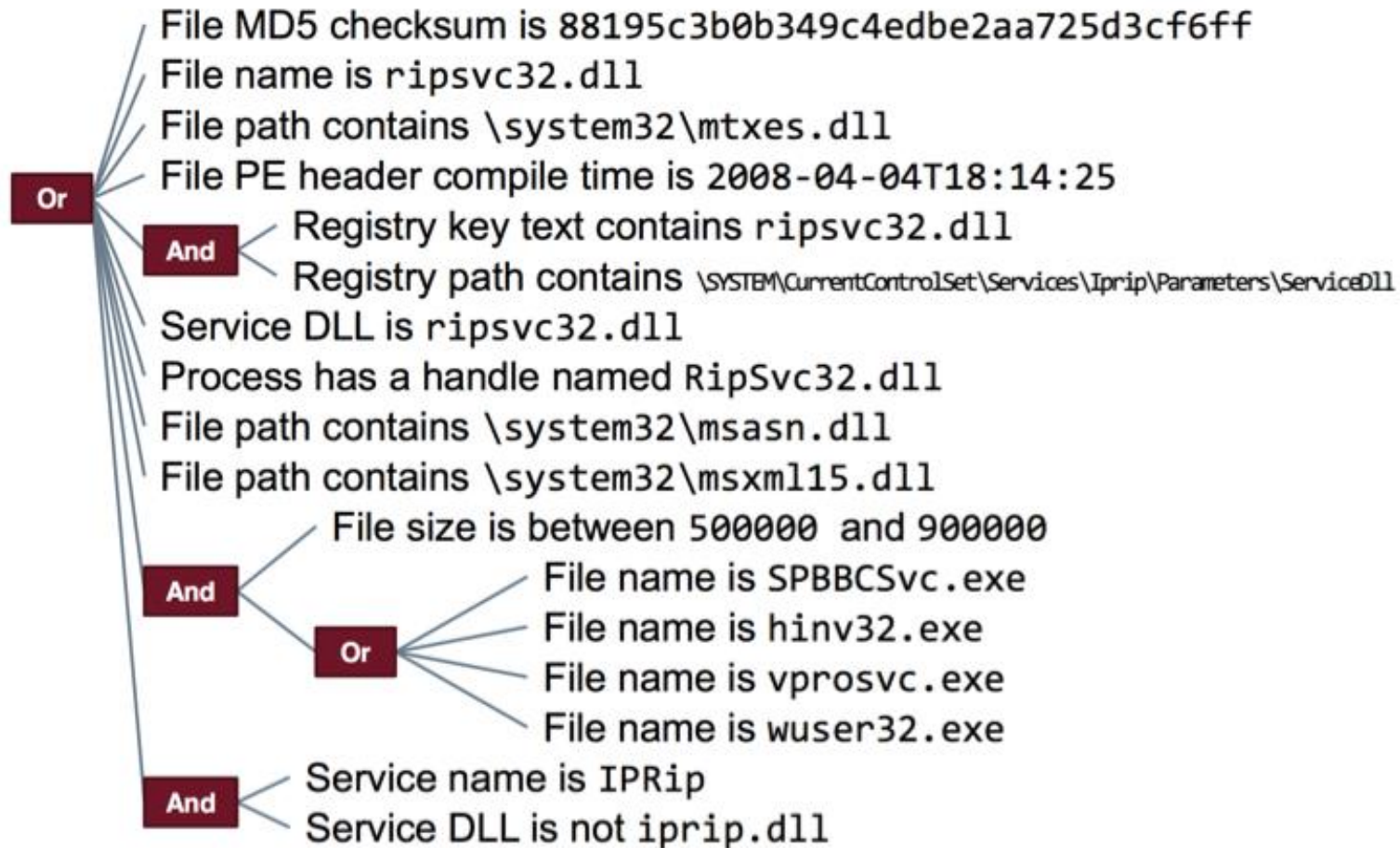


# Detection rules: Pyramid of pain

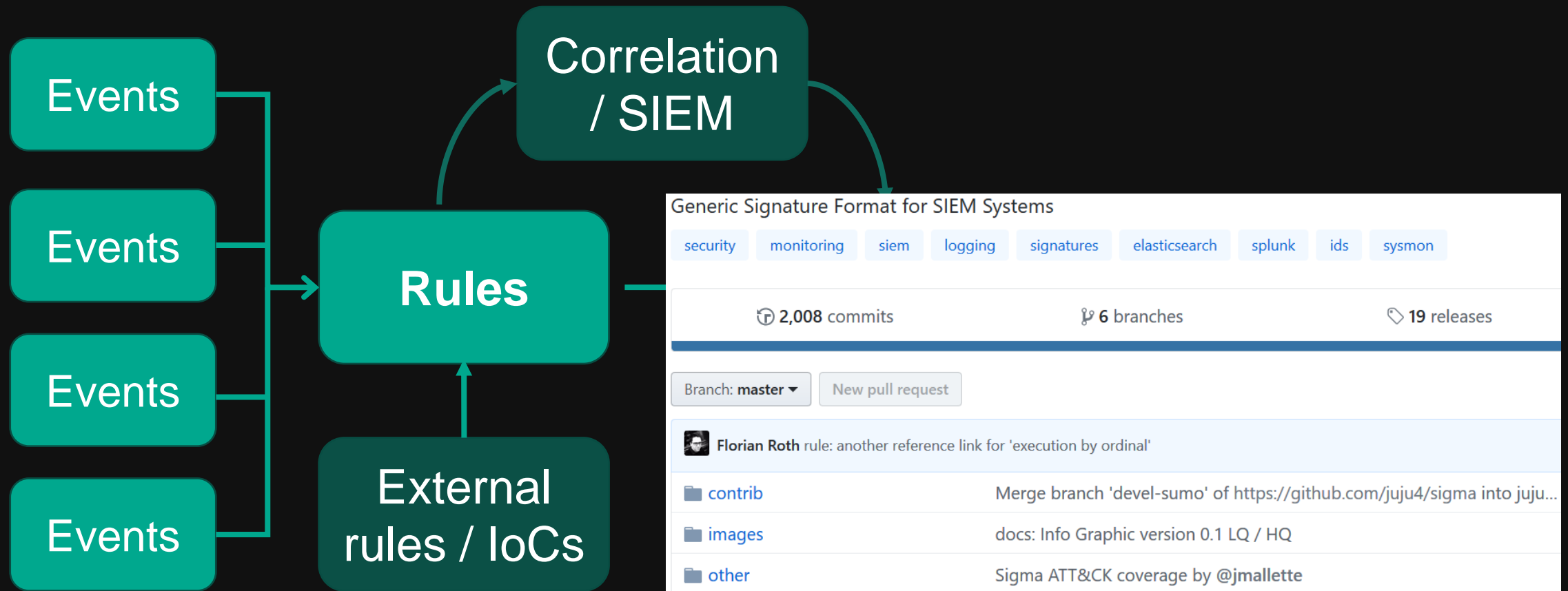


# Indicators of compromise

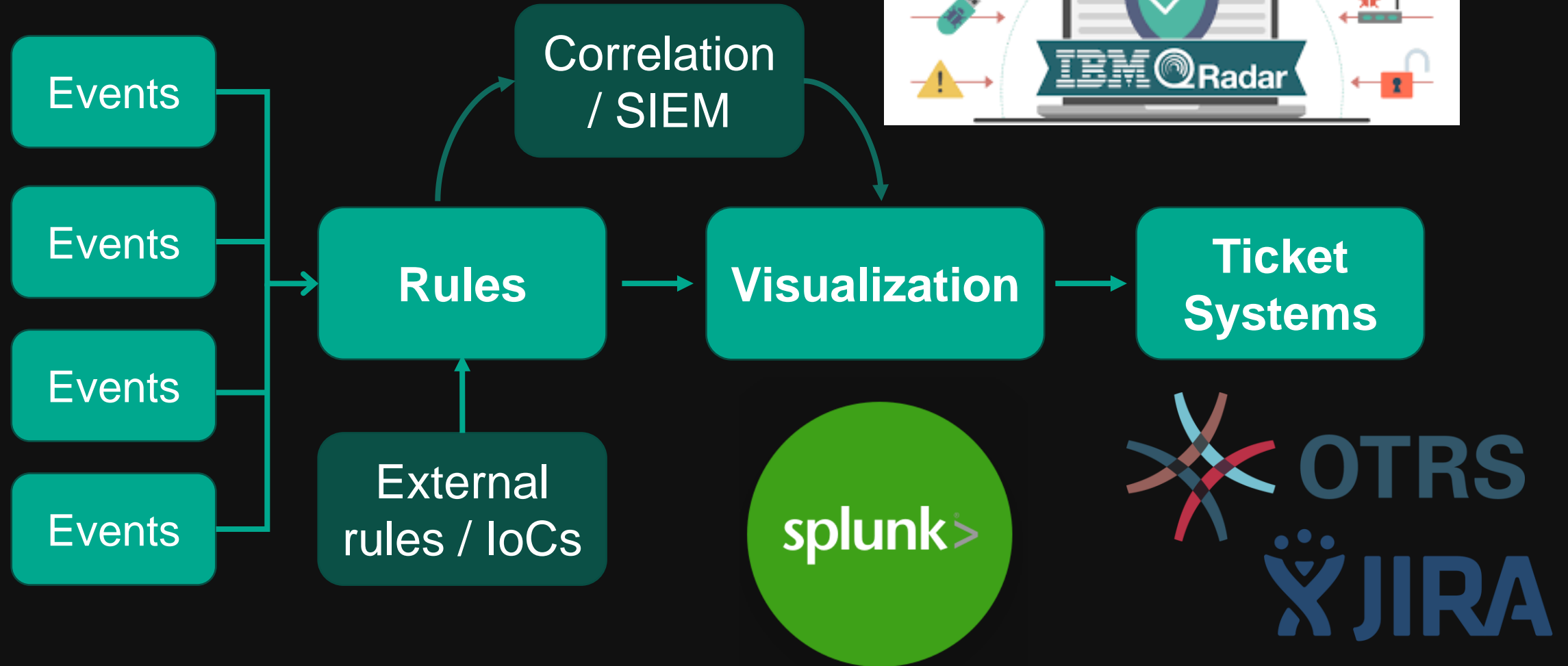
What does an IOC look like?



# SOC: Typical components



# SOC: Typical components

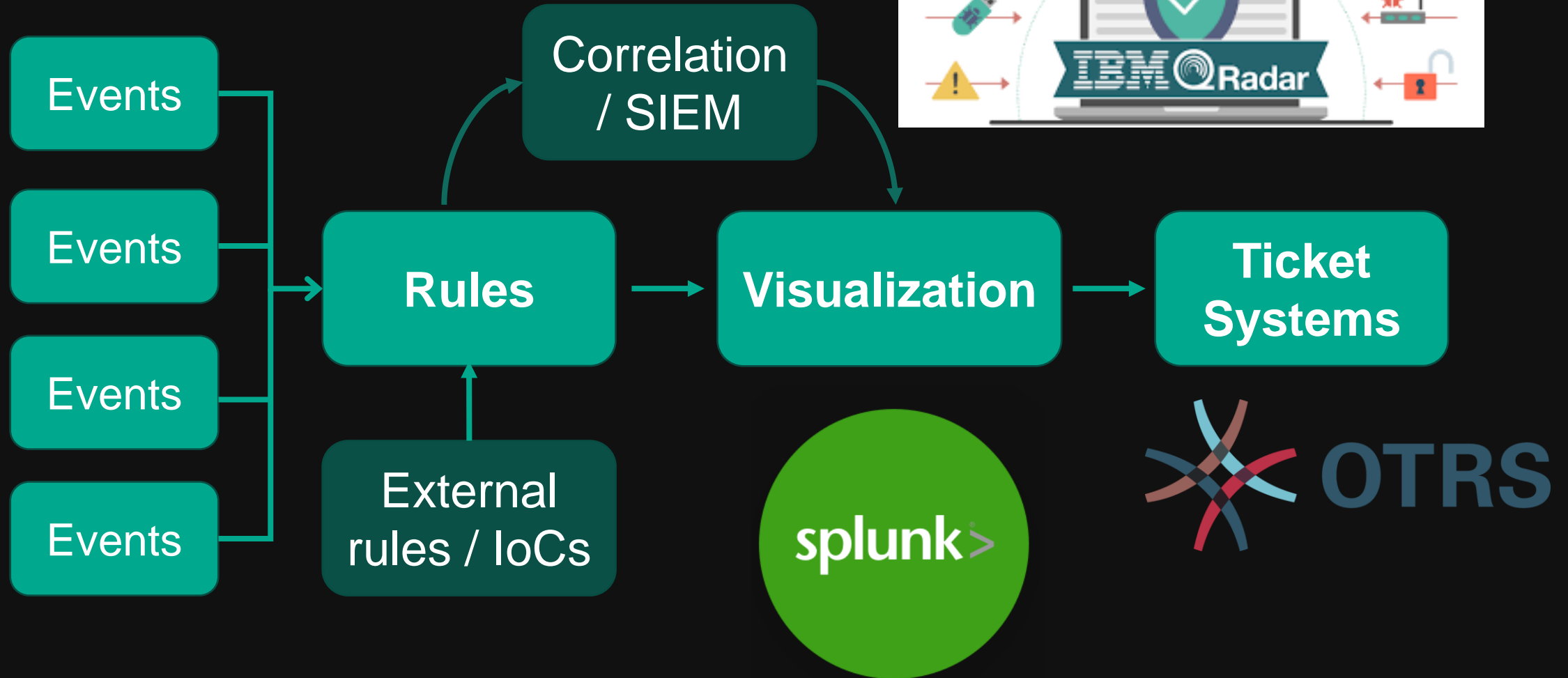


# Correlation engine: Qradar (IBM)

The image displays the IBM QRadar SIEM dashboard, which is a comprehensive security information and event management tool. The interface is divided into several key sections:

- Dashboard Overview:** Shows 51 Monitored Users and 2 High Risk Users (4% of monitored users). It includes a search bar, a refresh timer (00:59), and a reset layout button.
- Monitored Users:** A table listing users with their recent risk scores and risk levels. For example, Ronnie Sharrer has a risk score of 40 and a risk level of 4.4k.
- Security News:** A section for the latest security news, including articles like "Third of Cyber Attacks Come From China" and "Cisco to buy Israel-based software maker for \$475 million".
- Security Advisories:** A section for security advisories, including "ownCloud - Multiple Cross-Site Scripting Issues" and "BIG-IP - SQL Injection Issue".
- Vulnerability Management:** A section for vulnerability management, showing a current threat level of 1 (ALERTCON) and a list of vulnerabilities such as "Multiple Adobe Flash Player code execution vulnerabilities".
- Network All:** A table showing vulnerability counts for various network-related issues, such as "ICMP Timestamp Request" (85) and "Trace Route Information" (84).
- Internet Threat Information Center:** A section for internet threat information, showing a current threat level of 1 (ALERTCON) and a list of threats such as "Multiple Adobe Flash Player code execution vulnerabilities".
- Most Severe Offenses:** A table showing the most severe offenses, including "Local IRC Server Detected containing Chat.IRC" and "Policr Remote Clear Text Application Usage containing Mail POP".
- Top Applications Outbound to the Internet (Total Bytes):** A line chart showing the total bytes sent to the internet over time, with a legend for various applications like Web.Web.Misc, P2P.BitTorrent, and Other.
- Top Applications (Total Bytes):** A line chart showing the total bytes sent to various applications over time, with a legend for various applications like Web.Web.Misc, P2P.BitTorrent, and Other.
- Top Log Sources (Event Count):** A pie chart showing the distribution of event counts across different log sources, with a legend for various sources like System Notification-2 and Health Metrics-2.
- Firewall Deny by SRC IP (Event Count):** A line chart showing the event count for firewall denials by source IP address over time, with a legend for various IP addresses.

# SOC: Typical components



# SOC: “Tiers of Ticket Response”

Distribution of responsibilities between tiers may vary:

- Tier 1 – Alert analyst (frequently outsourced)
- Tier 2 – Incident Responder (sometimes outsourced)
- Tier 3 – Subject Matter Expert/ Hunter

- SOC Engineer
- Incident responder
- Reverse engineer
- Threat intelligence analyst



Response times for each tier are defined by SLAs

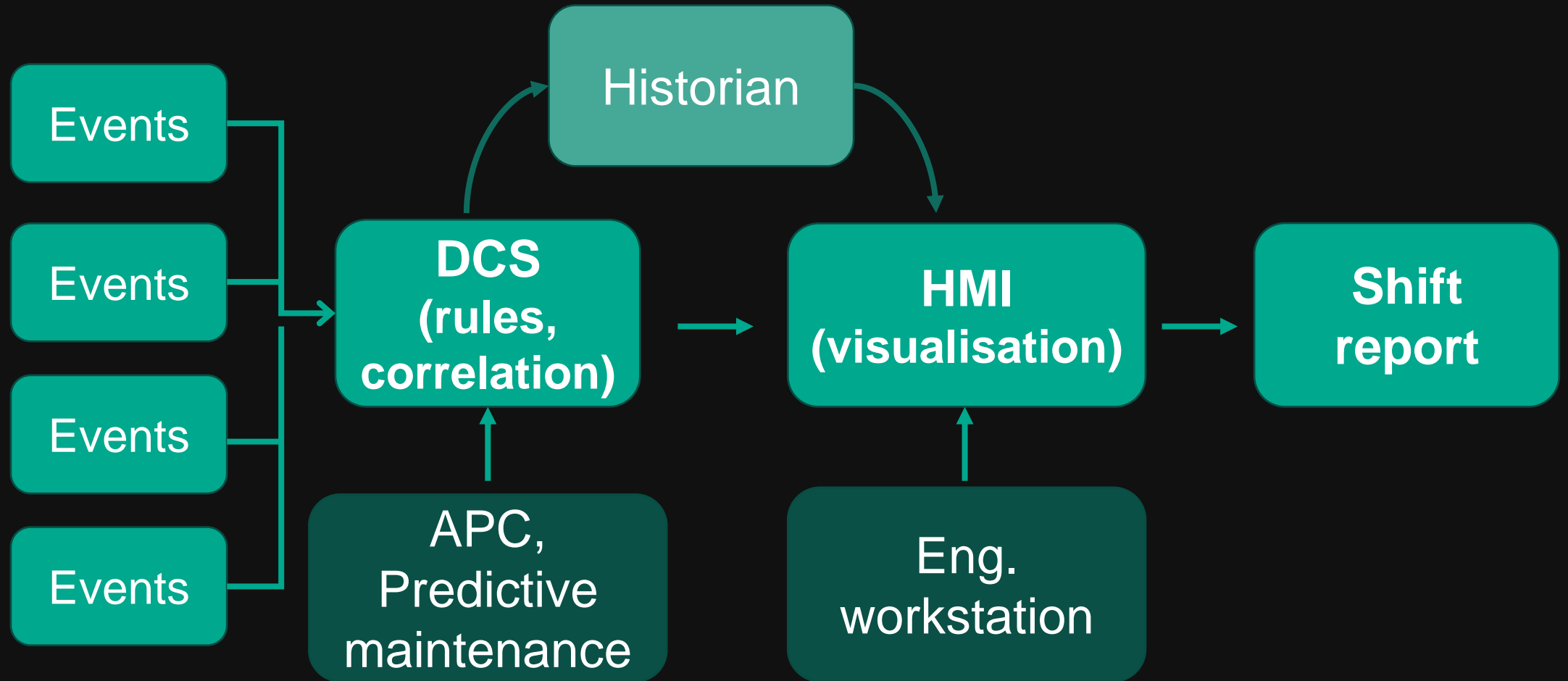


# Control Room in an industrial plant





# Control room: Typical components



# OT: Sources of data

## ➤ Process data

- Process measurements
- Pre-alarm, low (LL) / high (HH) limits
- Rate of change

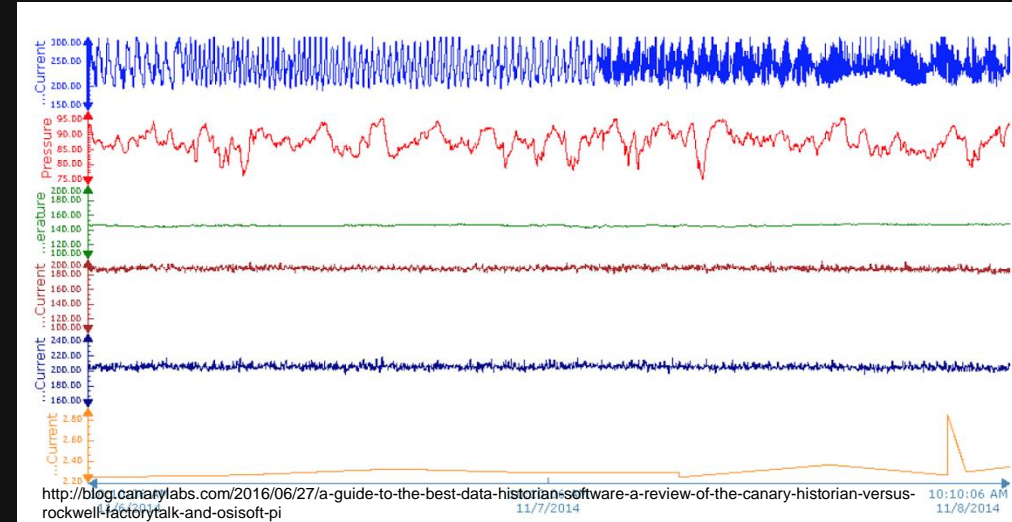
## ➤ Equipment status, diagnostics


## ➤ Safety systems

## ➤ Alarms from packaged units


## ➤ F&G systems

## ➤ Video surveillance feed





### APX Alarms



All alarms should be reported on a daily basis. Also, all alarms should be recorded prior to being cleared.

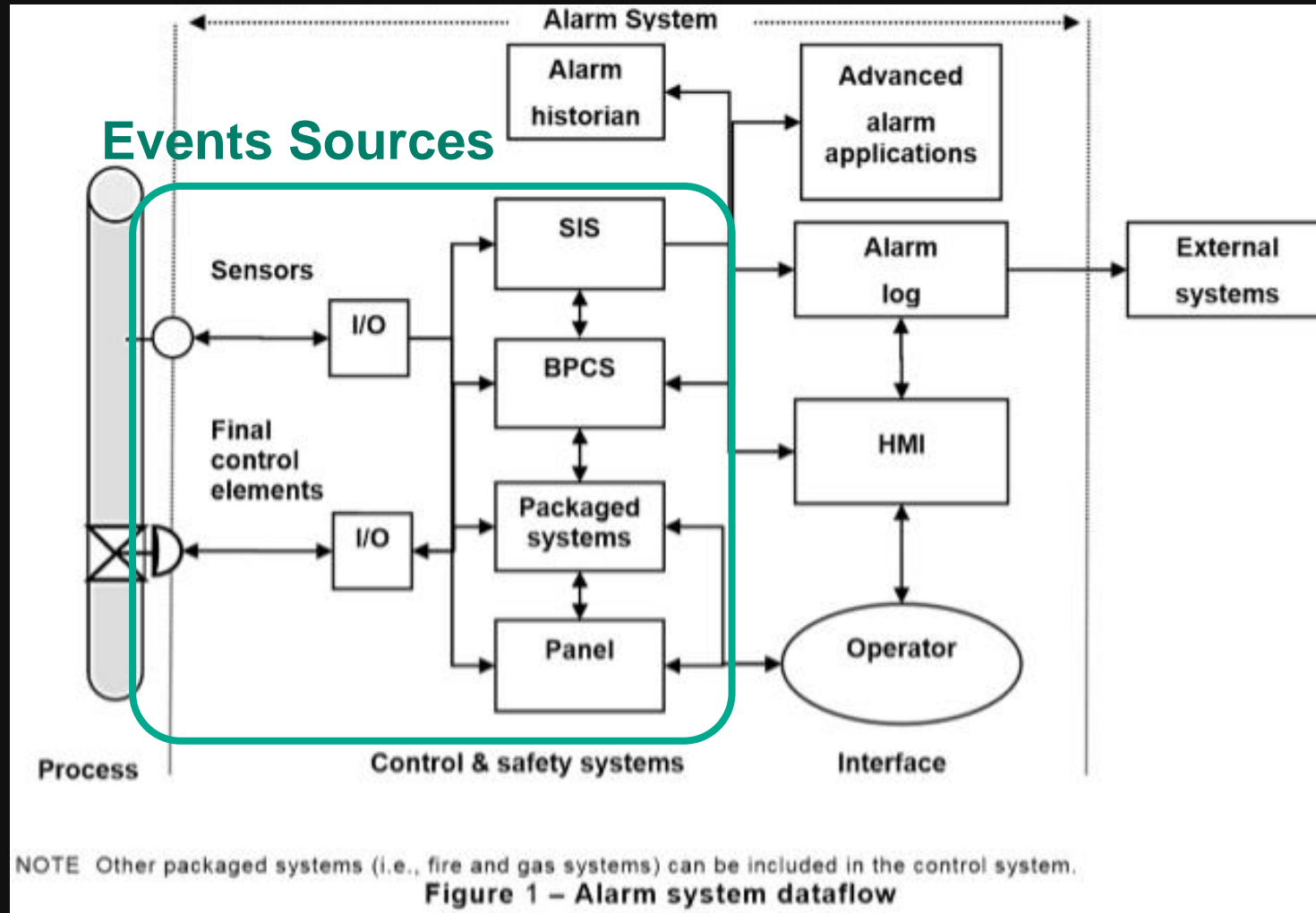
The information provided herein is a recommendation only. Always follow your company's guidelines whenever an alarm occurs.

Whenever an asterisk (\*) appears, that alarm can be reset by placing the START/RUN – OFF switch in the OFF position and then back in the START/RUN POSITION.

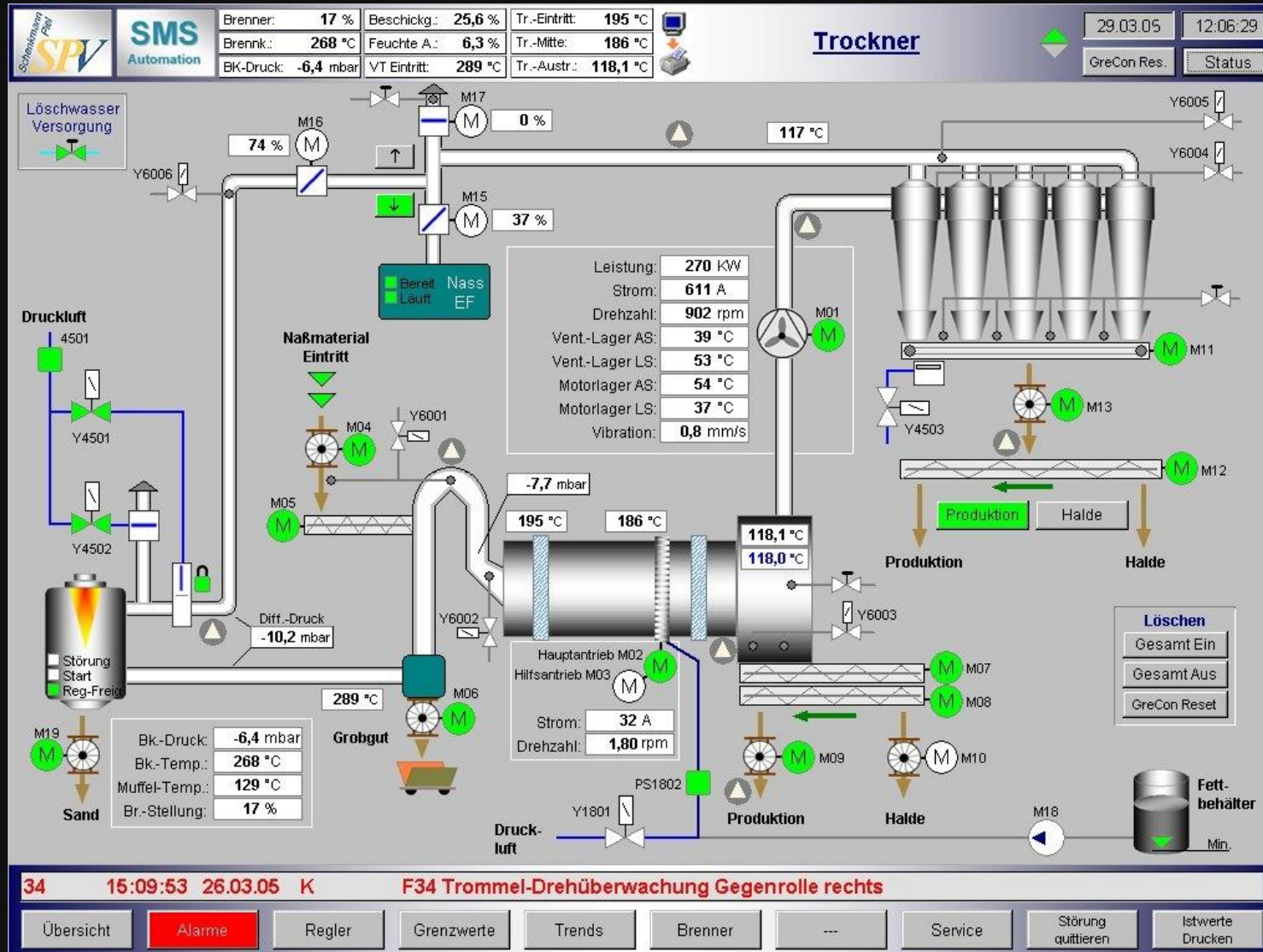
GREEN = Notification Alarm  
 YELLOW = Caution Alarm  
 RED = Shut Down Alarm (or Alarm Only, as Configured)

NO.	MESSAGE	DESCRIPTION
<b>DRIVER ALARMS</b>		
00001	Low Fuel Level Warning	Add fuel, alarm will clear.
00002	Low Engine Oil Level Warning	Add oil, alarm will clear.
00003	Low Coolant Level	Check and repair at end of trip.
00004	Low Refrigerant Level	Report and repair immediately.
<b>SHUTDOWN ALARMS</b>		
00011	Check/Low Engine Oil Pressure	Unit will restart*, report reactivation.
00012	High Coolant Temp	Unit will restart*, report reactivation.
00013	High Discharge Pressure	Unit will restart*, report reactivation.
00014	High A/C Amps	Unit will restart*, report reactivation.
00015	Battery Voltage Too High	Report and repair immediately.
00016	Battery Voltage Too Low	Report and repair immediately.
00017	High Comp Disch Temp	Unit will restart*, report reactivation.
<b>WARNING / STATUS ALARMS</b>		
00041	Engine Stalled	Unit will restart*, report reactivation.
00051	Alternator (Battery Charger) Not Charging	Report and repair immediately.
00053	Box Temp Out of Range	Reset*, report reactivation.
00054	Defrost Not Complete	Check and repair at end of trip.
00055	Check Defrost Air Switch	Check and repair at end of trip.
00056	Check Evaporator Air Flow	Unit will restart*, report reactivation.
00057	Check Remote Switch 1	Close all compartment doors, unit should restart. If unit is shutdown, repair immediately.
00058	Check Remote Switch 2	Close all compartment doors, unit should restart. If unit is shutdown, repair immediately.
00059	Datalogger Not Recording	Check and repair at end of trip.
00060	Datalogger Time Wrong	Check and repair at end of trip.
00061	Door Open	Close all compartment doors, unit should restart. If unit is shutdown, repair immediately.
00062	C2 Box Temp Out of Range	Reset*, report reactivation.

# Control room: Events Sources



# Visualization: Human Machine Interface (HMI)



# HMI alarms

The screenshot shows the DeltaV Operate (Run) interface. The main window displays an "Alarm List" with a table of active alarms. The "Alarm properties" dialog box is open on the right, showing details for the selected alarm: "Charge tank at rated capacity".

Ack	Time In	Unit	Module/Param	Description	Alarm	Help	Message	Priority
	2/11/2015 1:17:38 PM	TANK_FARM	LI-TK1105/HI_HI_ALM	Charge tank overflow imminent	HHH		High High Alarm Value 98.2185 Limit 98.2185	CRITICAL
	2/11/2015 1:16:12 PM	TANK_FARM	XV-BV2102/DISC_ALM	Charge tank outlet valve closed	CFN		Change From Normal Value 0	CRITICAL
	2/11/2015 1:17:35 PM	HEATER	FIC-HTR1717/L_O_ALM	Heater inlet flow low	LOW		Low Alarm Value 19.6859 Limit 2	ADVISORY
	2/11/2015 1:17:20 PM		FIC-DS4237/L_O_ALM	Water to desalter low	LOW		Low Alarm Value 19.624 Limit 20	ADVISORY
	2/11/2015 1:17:20 PM	TANK_FARM	LI-TK1105/HI_ALM	Charge tank at rated capacity	HIGH		High Alarm Value 90.123 Limit 90	ADVISORY
	2/11/2015 1:16:44 PM	HEATER	TI-HTR4413A/L_O_ALM	Low heater top temperature	LOW		Low Alarm Value 14.833 Limit 15	ADVISORY
	2/11/2015 1:16:43 PM	HEATER	TI-HTR4413B/L_O_ALM	Low heater bottom temperature	LOW		Low Alarm Value 14.373 Limit 15	ADVISORY
	2/11/2015 1:16:37 PM		PI-DS3241/L_O_ALM	Desalter Pressure	LOW		Low Alarm Value 14.03 Limit 15	ADVISORY
	2/11/2015 1:16:31 PM	TANK_FARM	FIC-TK0100/L_O_ALM	Crude charge flow low	LOW		Low Alarm Value 14.02 Limit 15	ADVISORY
✓	2/11/2015 1:16:53 PM	HEATER	TI-HTR4413A/L_O_LO_ALM	Heater top temperature very low	LOLO		Low Low Alarm Value 4.933 Limit 15	WARNING
✓	2/11/2015 1:16:52 PM	HEATER	TI-HTR4413B/L_O_LO_ALM	Heater bottom temperature very low	LOLO		Low Low Alarm Value 4.8345 Limit 15	WARNING
✓	2/11/2015 1:16:44 PM		PI-DS3241/L_O_LO_ALM	Desalter pressure very low	LOLO		Low Low Alarm Value 3.545 Limit 15	WARNING
✓	2/11/2015 1:16:14 PM	TANK_FARM	MTR-327A/FAIL_ALM	Charge Tank Outlet Pump	FAILED		Shutdown/Interlocked	WARNING
✓	2/10/2015 1:21:56 PM		CIOC-1/MAINT_ALM		MAINT		[MULT]Node: Standby Second	WARNING
✓	2/2/2015 3:52:31 PM		CTLR-1/MAINT_ALM		MAINT		Redundancy: Not Communicatin	WARNING

The "Alarm properties" dialog box shows the following details for the selected alarm:

- Alarm name: LI-TK1105
- Optional Alarm Message Parameters:
  - Alarm message: High Alarm Value 90.123 Limit 90
  - Message parameter 1: PI-DS4237
  - Message parameter 2: PI-DS3241
- Alarm Clearing Timeout:
  - Days: 0
  - Hours: 0
  - Minutes: 0
- Alarm Description: Charge tank at rated capacity

Alarm descriptions allow precise identification of module alarms.





# SOC vs. Control Room: Alarm Tuning

# Definition of “expensive” differs in IT and OT



# Definition of “urgency” differs in IT and OT





# Definition of “urgency” differs in IT and OT



On average, companies **take** about 197 days to identify and 69 days to contain a **breach** according to IBM.

<https://www.ibm.com/downloads/cas/AEJYBPWA>

# Definition of “urgency” differs in IT and OT



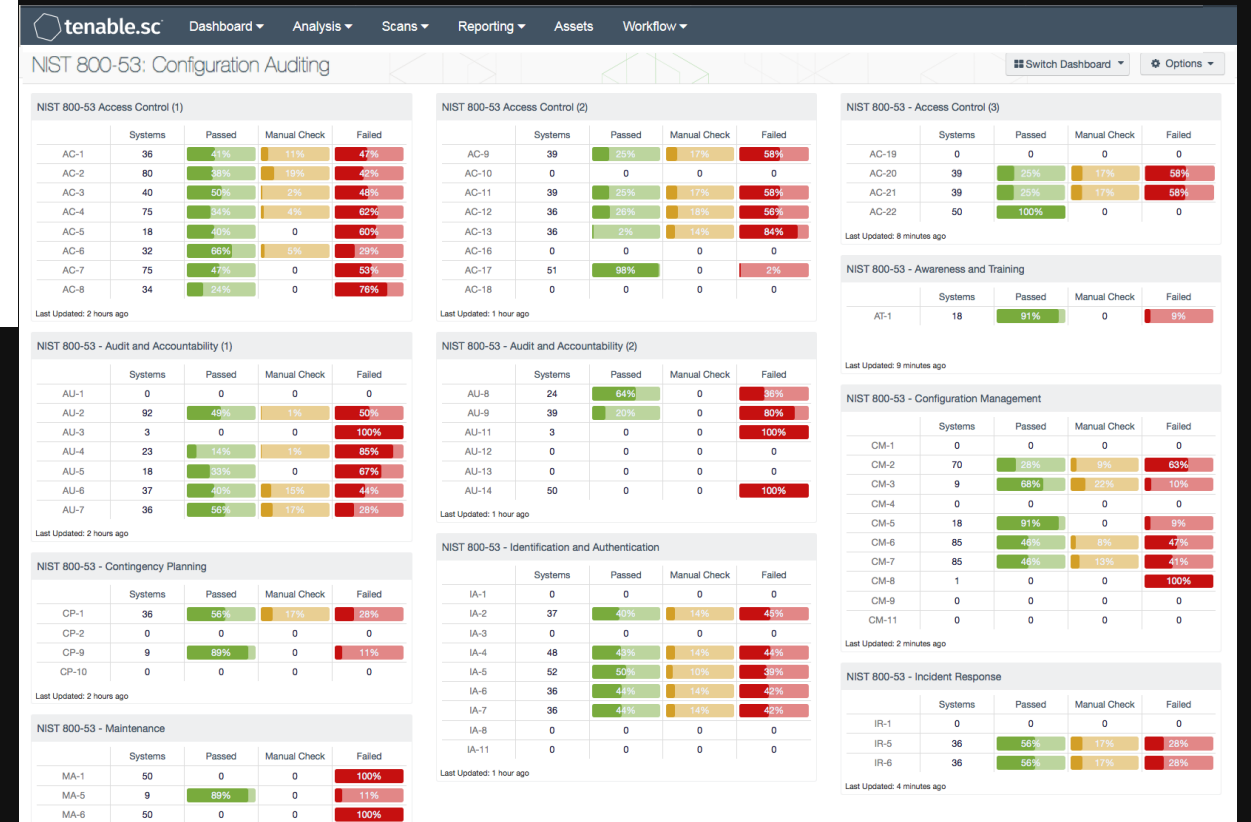
At 1:23 pm reactor cooling problem identified. At 1:33 pm the reactor burst and its contents exploded, killing 4 and injuring 38 people

<https://www.csb.gov/t2-laboratories-inc-reactive-chemical-explosion/>

# IT alert prioritization: Criticality of security control

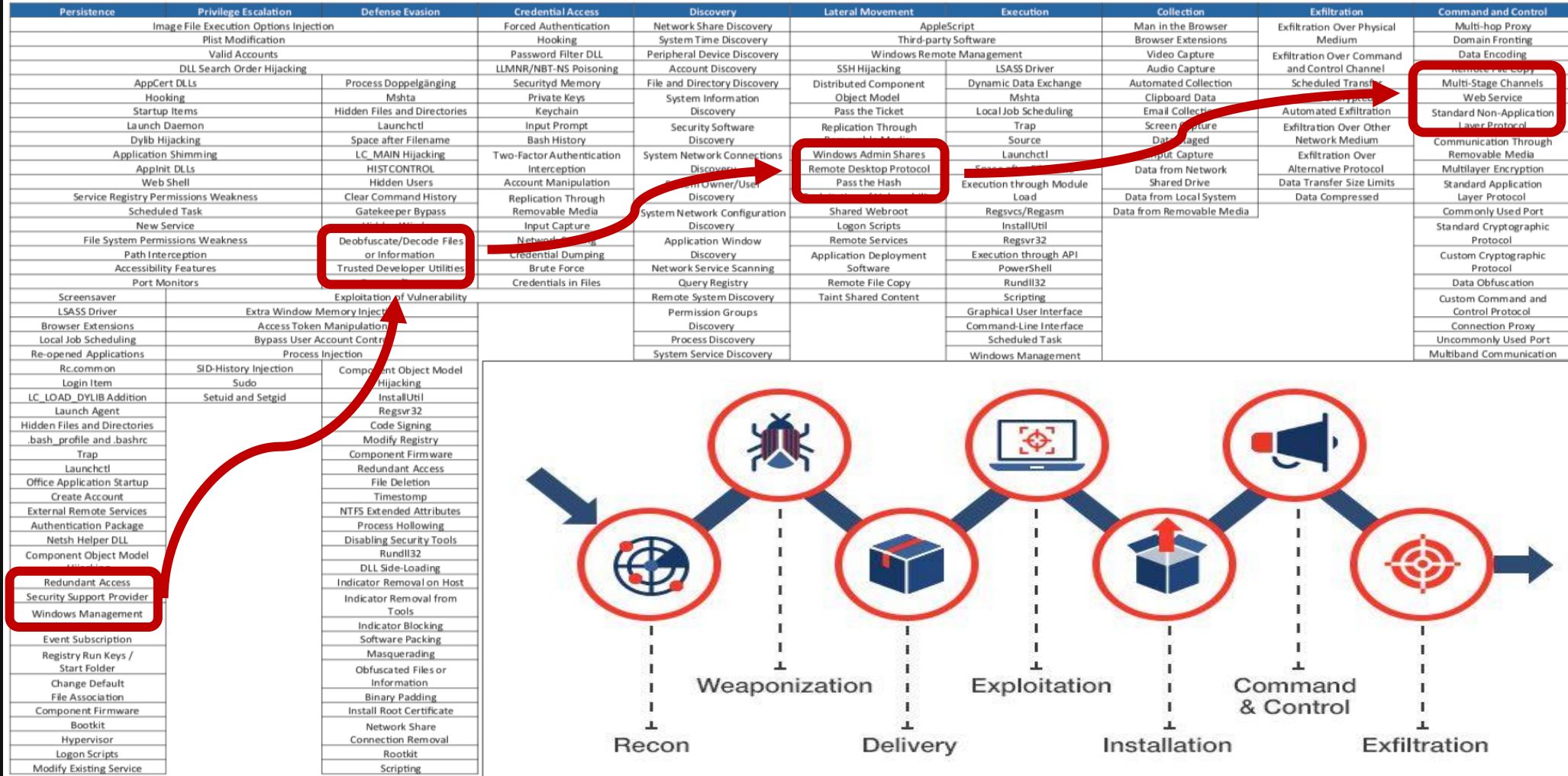
NIST Special Publication 800-53  
Revision 4

## Security and Privacy Controls for Federal Information Systems and Organizations



# IT alert prioritization: Attacker progression

## MITRE Enterprise ATT&CK™ Framework



# IT alert prioritization: Asset criticality



**Critical  
application  
servers / DBs**



**Customer  
serving servers**

# SOC: Alarm tuning

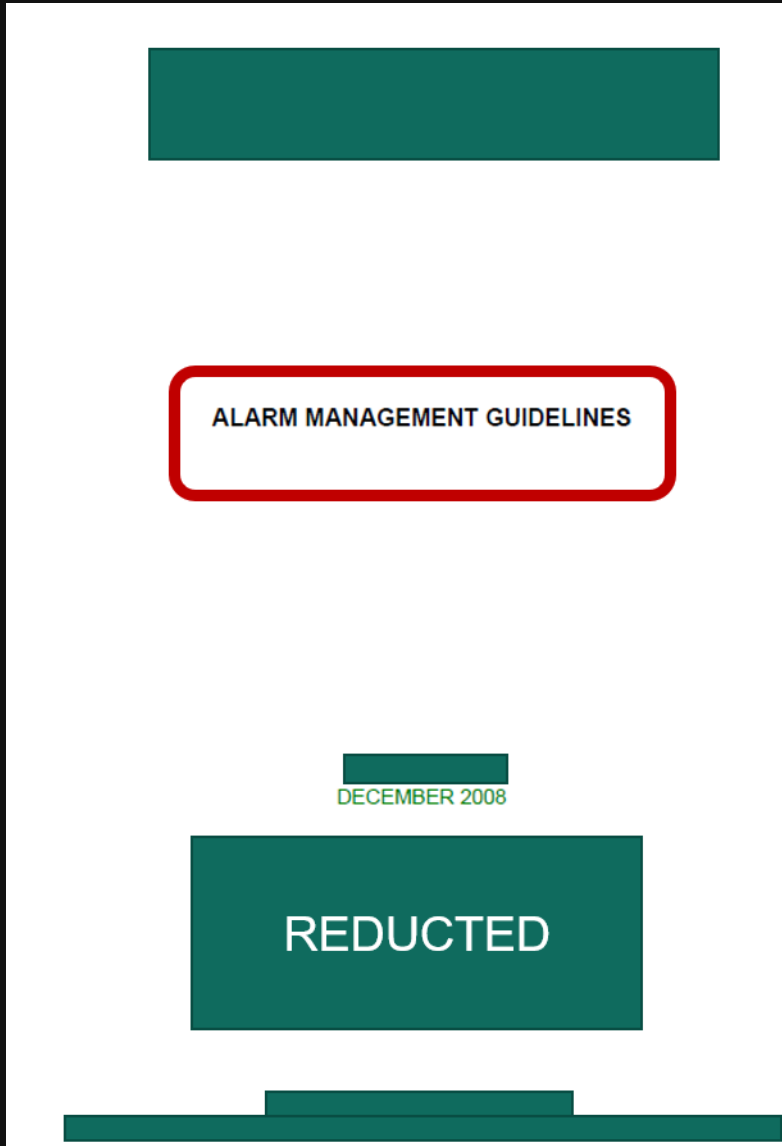
- Threat driven: Outbound traffic to known C2 server
- Policy driven: Usage of domain admin account
- Anomaly centric: High volume scanning from a single workstation

## Mostly heuristic alarm threshold tuning

- Goal is to minimize false positives and noise
- Alerting on known IoC or obvious threats such as usage of privileged accounts
- Setting up a threshold for AV alerts or brute force activities
- Alerting based on behavioral patterns



# OT: Alarm management guidelines



REDUCTED	Guideline	Technology
Title: Alarm Management System Guideline	Unique Identifier:	REDUCTED
	Alternative Reference Number:	REDUCTED
	Area of Applicability:	Engineering
	Documentation Type:	Guideline
	Revision:	1
	Total Pages:	35
	Next Review Date:	REDUCTED
	Disclosure Classification:	REDUCTED
Compiled by	Approved by	Authorised by
REDUCTED	REDUCTED	REDUCTED
		REDUCTED
		REDUCTED

# OT: Target alarm rate

Average Alarm Rate in Steady-state Operation, per 10 minute period	Acceptability Categorization	Performance and Risk
More than 10 alarms	Very likely to be unacceptable	Inefficient / High risk
More than 5 but less than 10	Likely to be over-demanding	Medium performance and risk
More than 2 but less than 5	Possibly over-demanding	
1 or more but less than 2	Manageable	
Less than 1 alarm	Very likely to be acceptable	Efficient / World Class, Low risk

Priority	Percentage of total configured alarms
Urgent	a target of 5% and no more than 10%, or 2 to 3 emergency alarms per piece of major equipment
High	a target of 10% and no more than 20%
Low	the rest, i.e. a target of 85% and no less than 70%

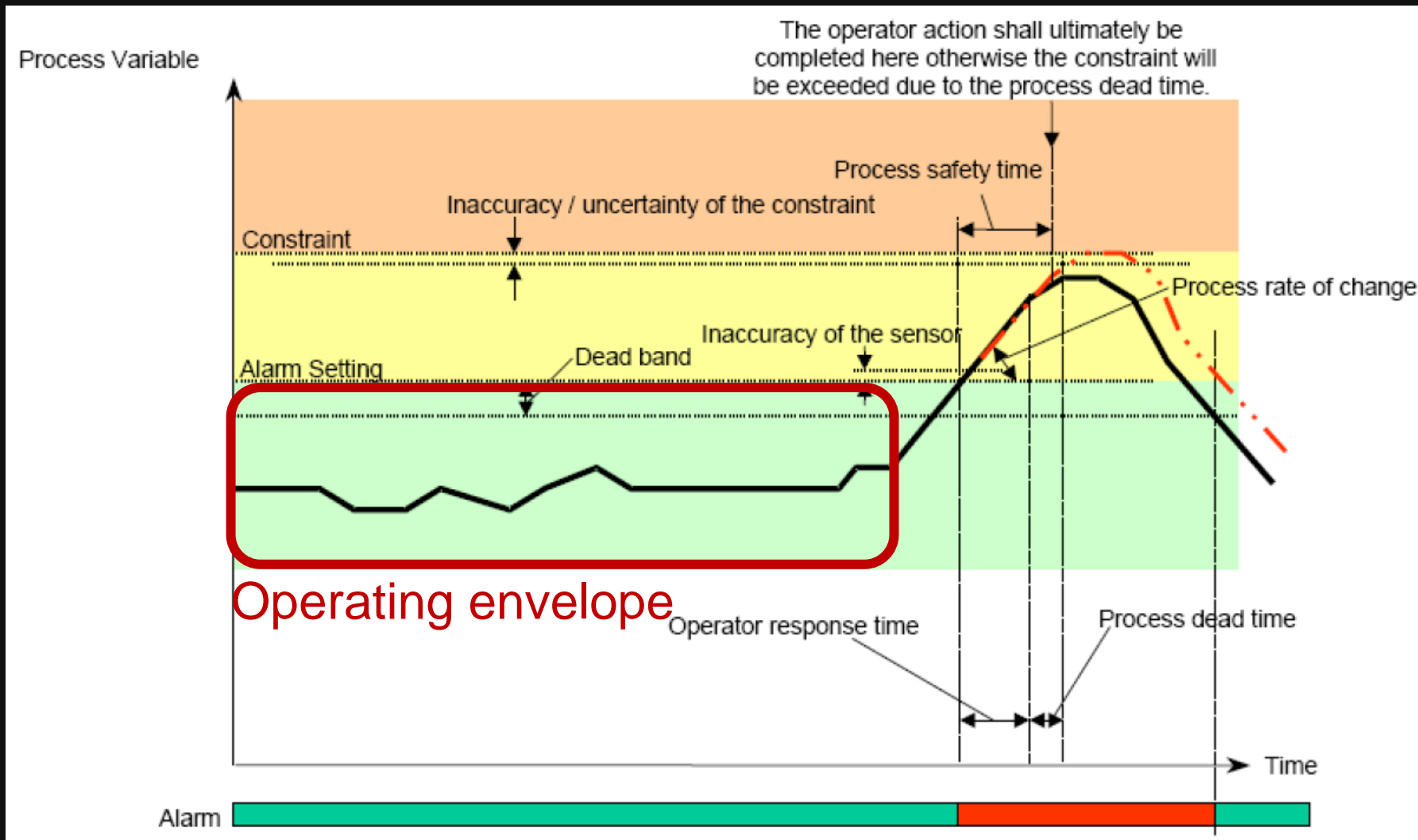
# OT: Alarm prioritization

ECONOMICS (Repair and Production Loss Expressed in USD)	
Consequence	Description/Definition
No/Slight Effect	Estimated cost less than USD10K or no disruption to unit production
Minor Effect	Estimated cost between USD10K to USD100K or brief disruption
Medium Effect	Estimated cost between USD0.1M to USD1M or partial shutdown, can be restarted
Major Effect	Estimated cost between USD1M to USD10M or partial operation loss
Extensive	Estimated cost more than USD10M or subs

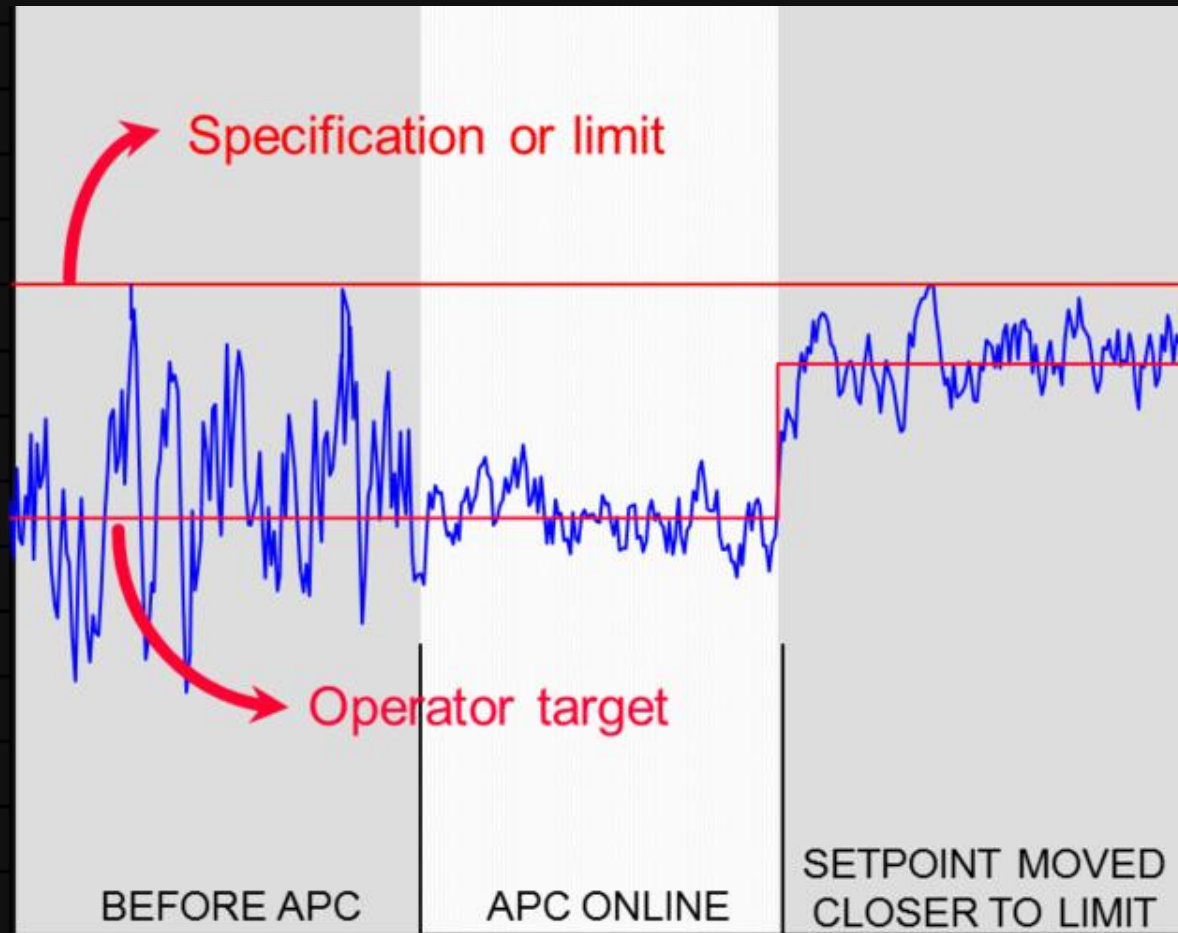


Response Class		Available Response Time	PRIORITY CLASS				
			L	M	E	*E	*E
Response Class	SHORT	< 5 mins	L	M	E	*E	*E
	MEDIUM	5-15 mins	L	M	M	*E	*E
	LONG	>15 mins	L	L	M	*M	*E
Consequence Category	ECONOMICS		No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)
	HEALTH & SAFETY		No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities
	ENVIRONMENT		No/Slight Effect	Minor Effect	Local Effect	Major Effect	Massive
CONSEQUENCE CLASS			NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME

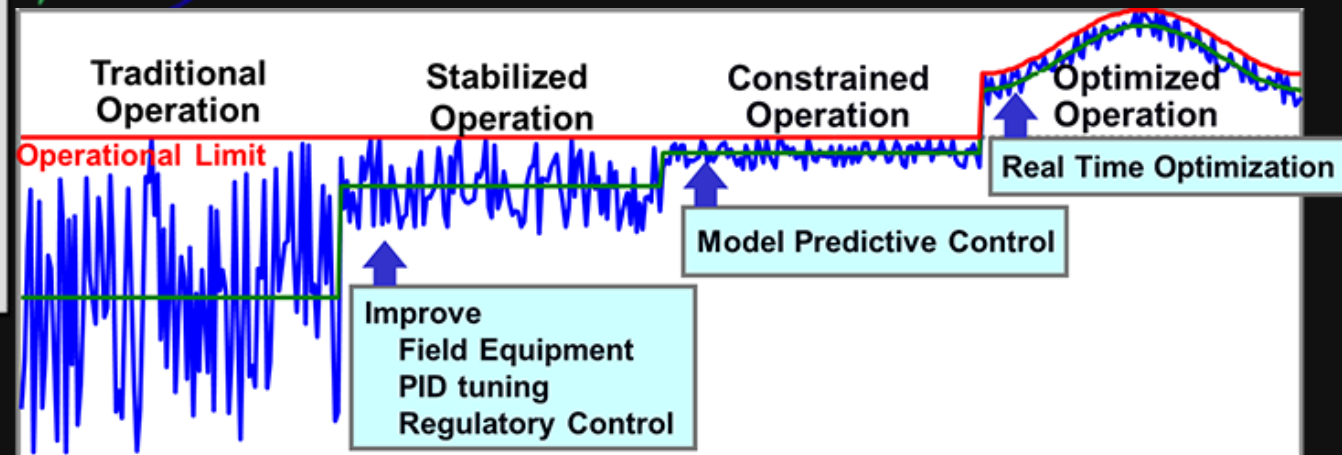
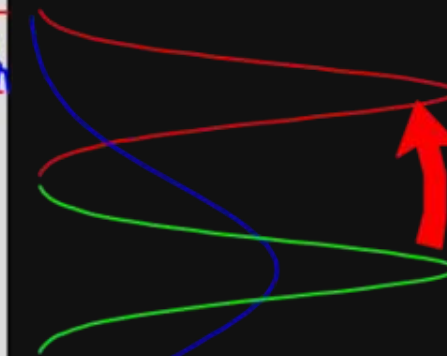
# Parameters involved in establishing alarm setting



# Advanced process control

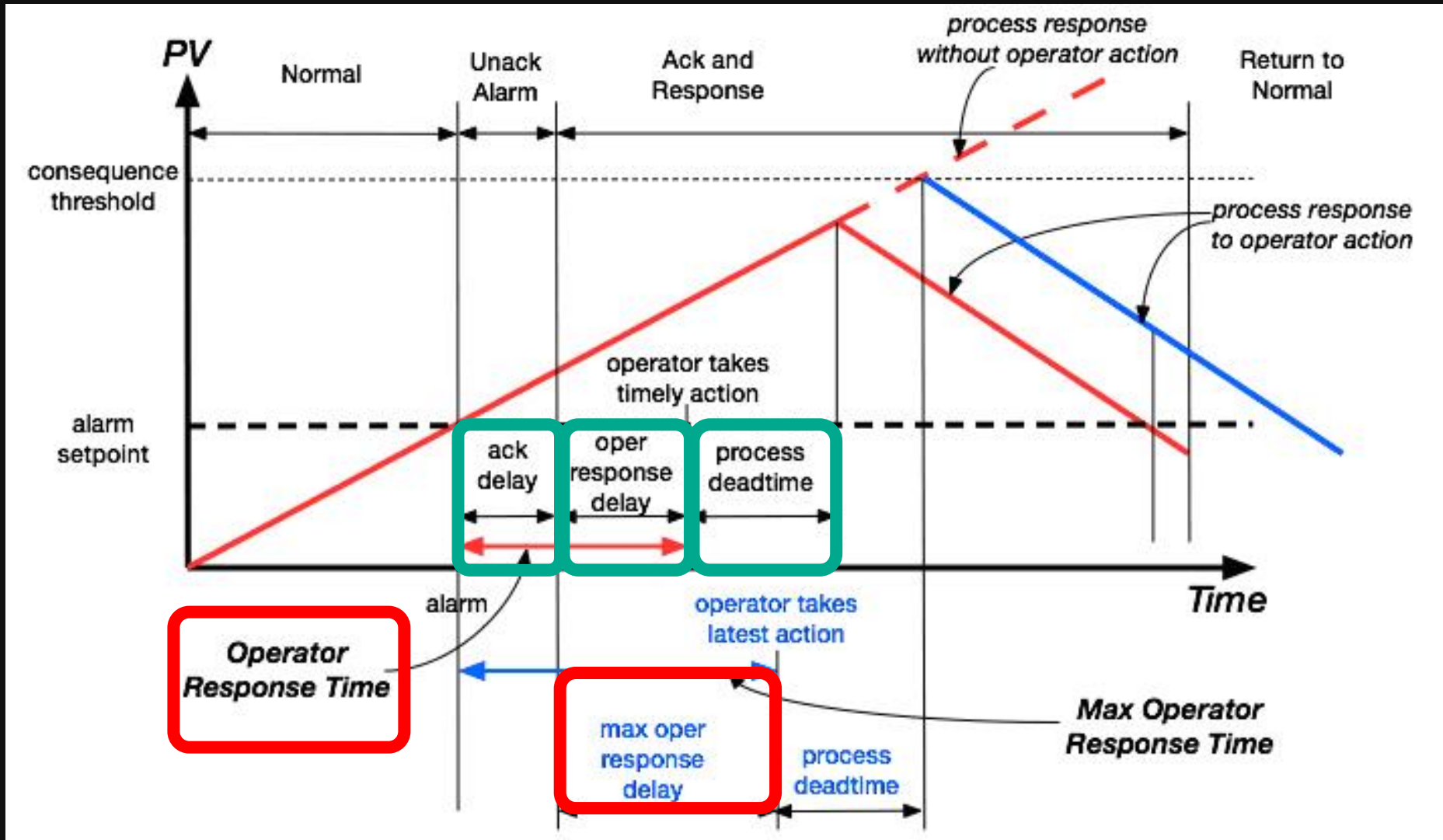


<https://blog.yokogawa.com/blog/what-is-apc>



<https://www.mec-value.com/english/solution/system/advanced.html>

# Alarm response time







<https://habr.com/ru/company/croc/blog/353324/>

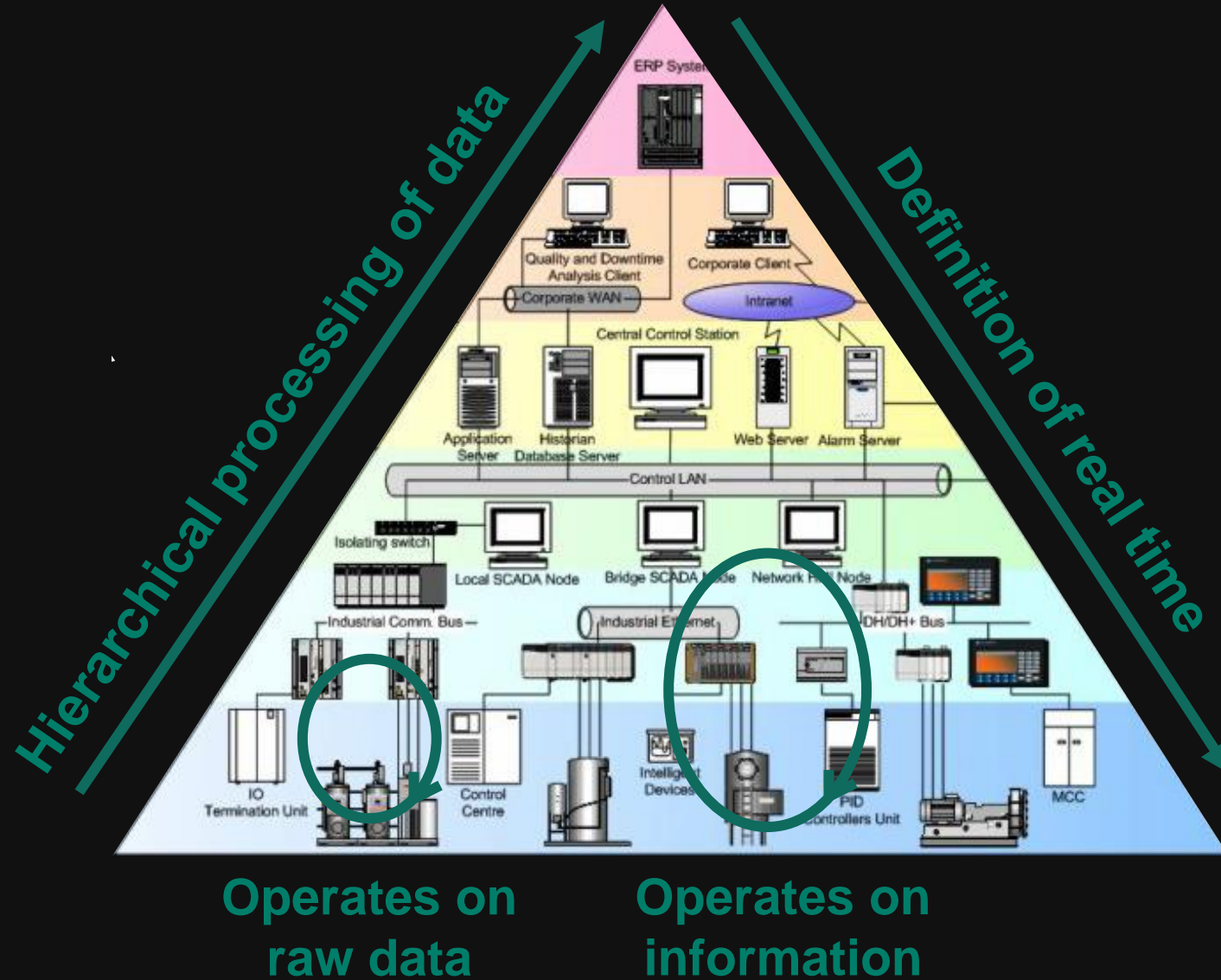
**Enterprise SOC or OT SOC?**  
**(or a little bit of both?)**

# OT: Understanding reaction time requirements

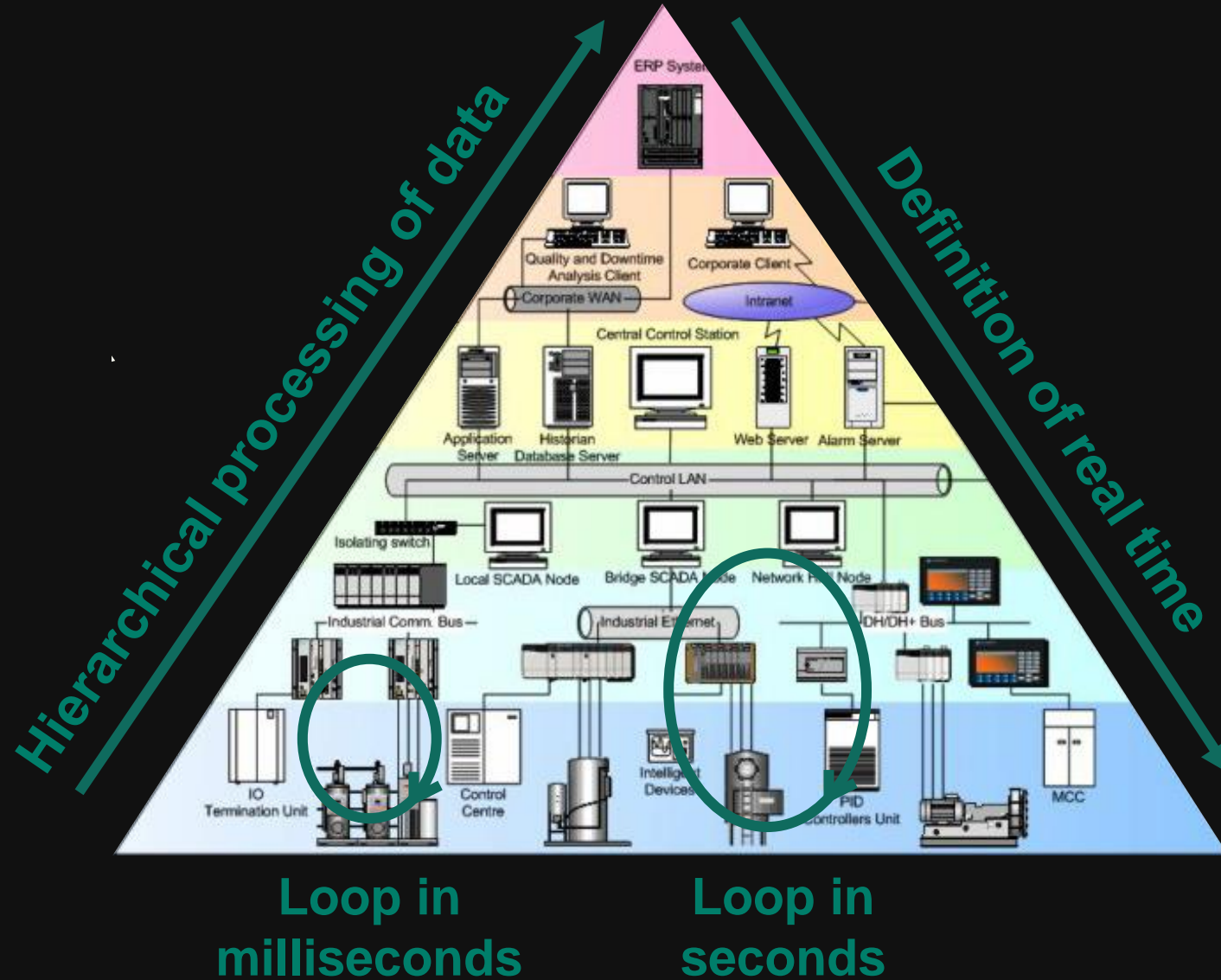
Response Class	Available Response Time	PRIORITY CLASS				
		SHORT	< 5 mins	L	M	E
MEDIUM	5-15 mins	L	M	M	*E	*E
LONG	>15 mins	L	L	M	*M	*E
Consequence Category	ECONOMICS	No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)
	HEALTH & SAFETY	No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities
	ENVIRONMENT	No/Slight Effect	Minor Effect	Local Effect	Major Effect	Massive
CONSEQUENCE CLASS		NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME



# Automation Pyramid

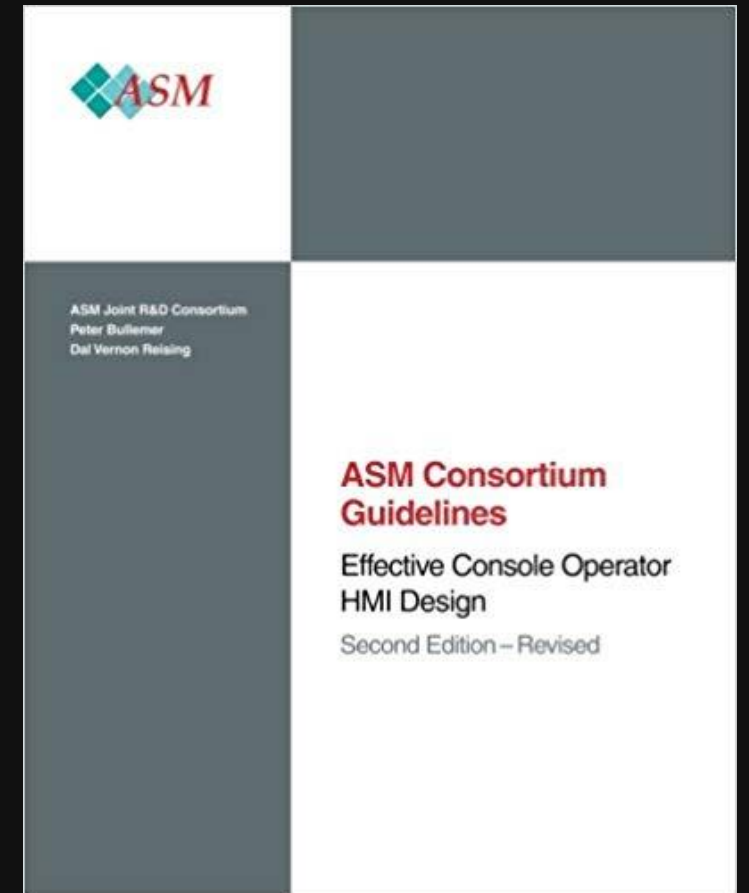


# Automation Pyramid



# Abnormal Situation Management (ASM) Consortium

The ASM Consortium promotes their vision by conducting research, testing and evaluating which contribute to the successful reduction of abnormal situations in chemical processes.



<https://www.amazon.com/Effective-Console-Operator-HMI-Design/dp/1514203855>



ASM Consortium®

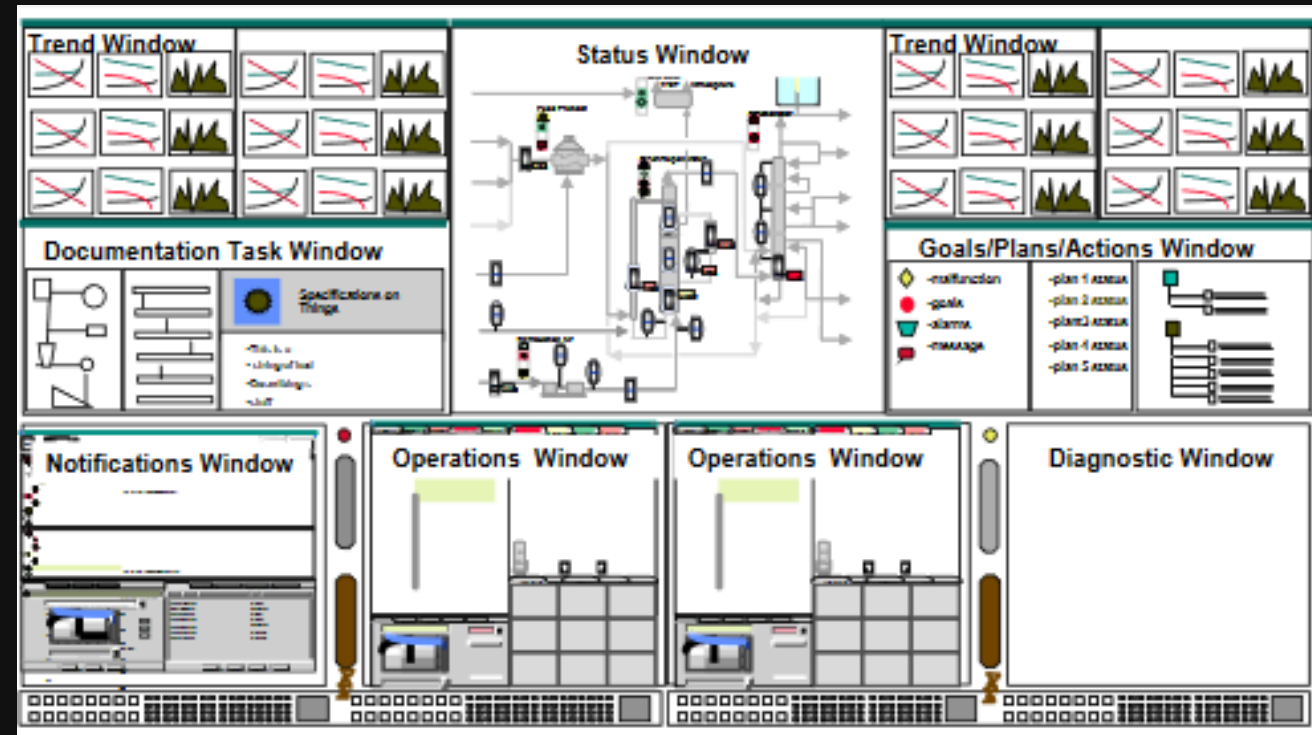
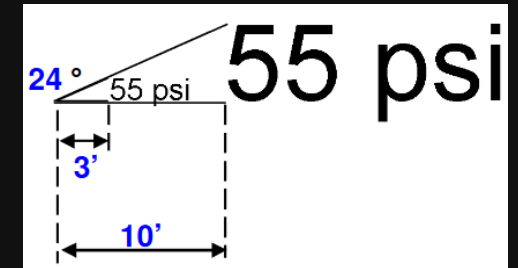
# Layers of HMI views

What is displayed in each level is plant (customer) specific, there is only general guidance:

- Level 1 – plant overview
- Level 2 – unit overview
- Level 3 – equipment overview
- Level 4 – trends / elements of control logic

**Trends are one of the most important displays**

Effective Text/  
Object Size





# Fundamental design of HMI



The operator interface allows operators to focus their mental resources on controlling the process, not on interacting with the underlying system platform.

That means the HMI is consistent and easy to use in terms of making minimal demands on the console operators' mental and physical resources to understand and interact with the process control system.



# OT: Understanding reaction time requirements

Response Class	Available Response Time	PRIORITY CLASS						
		SHORT	< 5 mins	L	M	E	*E	*E
		MEDIUM	5-15 mins	L	M	M	*E	*E
		LONG	>15 mins	L	L	M	*M	*E
Consequence Category	ECONOMICS		No/Slight Effect (<10k)	Minor Effect (10-100k)	Medium Effect (100k-1M)	Major Effect (1M to 10M)	Extensive (>10M)	
	HEALTH & SAFETY		No/Slight Injury	Minor Injury	Major Injury	Single Fatality	Multiple Fatalities	
	ENVIRONMENT		No/Slight Effect	Minor Effect	Local Effect	Major Effect	Massive	
CONSEQUENCE CLASS		NEGLIGIBLE	LOW	MEDIUM	HIGH	EXTREME		

★★★★☆ Overall User Rating Was this user review helpful?  

Product(s): QRadar SIEM

**Overall Comment:** "Having a SIEM continues to be an essential tool in our portfolio. QRadar meets a lot of our requirements for what a SIEM should be. It does a good job at logging, parsing and correlating data. Although searching through logs can sometimes be slow (even with properly defined filters). One of the

# (some) Points to consider

How can we decrease root cause analysis and mitigation decision time in SIEM tools?

vs.

**Trend Window**

**Status Window**

**Documentation Task Window**

**Goals/Plans/Actions Window**

**Notifications Window**

**SMS Automation**

**Trockner**

29.03.05 12:06:29

GreCon Res. Status

Leistung: 270 kW  
Strom: 611 A  
Drehzahl: 902 rpm  
Vent.-Lager AS: 39 °C  
Vent.-Lager LS: 53 °C  
Motorlager AS: 54 °C  
Motorlager LS: 37 °C  
Vibration: 0,8 mm/s

Druckluft 4501

Nafmaterial Eintritt

Produktion Halde

Loschen

Gesamt Ein  
Gesamt Aus  
GreCon Reset

34 15:09:53 26.03.05 K F34 Trommel-Drehüberwachung Gegenrolle rechts

Übersicht Alarme Regler Grenzwerte Trends Brenner Service

**IBM QRadar**

Dashboard Offenses Log Activity Network Activity Assets Reports User Analysis Webcam Pulse

System Time: 4:38 PM

Show Dashboard: Threat and Security Monitoring

New Dashboard Rename Dashboard Delete Dashboard Add Item

Event Rate (EPS) (Events per Second - Average 1 Min)

Most Severe Offenses

Top Authentication Failures by User (Event Count)

Users with the highest risk score

Vulnerability Count / Open Service

Vulnerability Count / Asset

Scans in Progress

Latest Published Vulnerabilities

Offense Name	Magnitude
Local FTP Scanner preceded by Excessive Firewall Denies Across Multiple Hosts From A Local Host preceded by Excessive Firewall Denies Between Hosts preceded by Local LDAP Scanner preceded by Local RDC Scanner preceded by Local Database Scanner	High
Dereferenced preceded by Local SSI Scanner Dereferenced containing Denied Exploit Followed by Suspicious Host Activity - Chained containing Authzpost Exploit Followed by Suspicious Host Activity - Chained containing Authzpost Exploit Followed by Suspicious Host Activity - Chained containing Authzpost Exploit Followed by Suspicious Host Activity - Chained containing Authzpost	High

User	Risk Score
Jona Black	1.6k
Dorothy Wilmer	514
Michael Lavis	514
Theresa McCullough	512
Tracey Stewart	512
Tynone Aquil	
Gertrude Lee	
Carloia Hart	
Irma North	
Wayne Lewis	

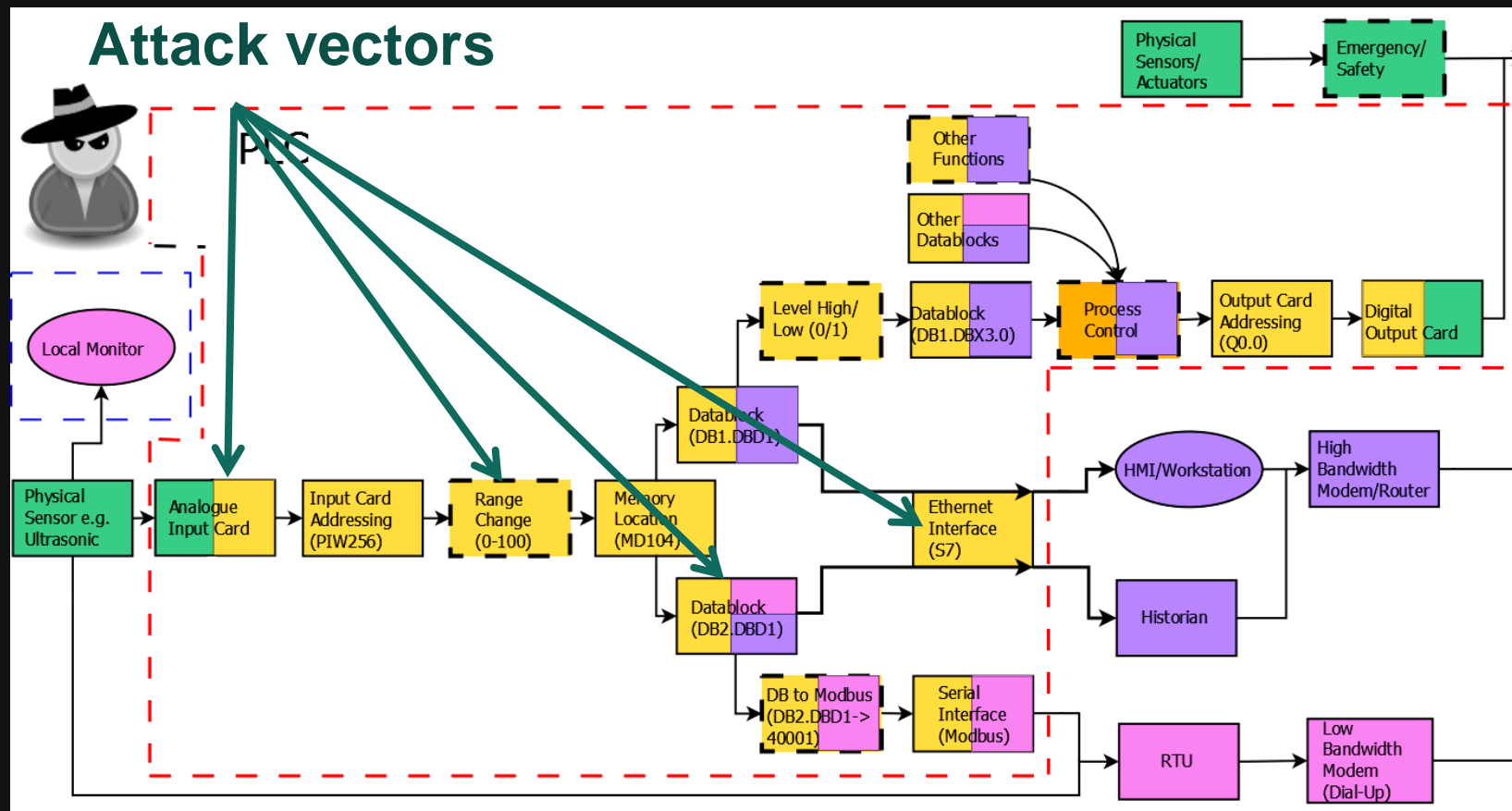
Category	Offenses
Service Offense	16
Worm Active	14
Mail Exploit	14
Remote Access Login Succeeded	14
Admin Login Failure	2

Source	Offenses
169.254.3.4	77
169.254.3.6	49
169.254.3.3	29
192.146.118.104	11
116.123.248.135	10

Asset	Vulnerability Count
10.100.85.129	1500
10.100.85.100	1000
10.100.85.143	500
10.100.85.152	200
10.100.85.139	100
10.100.85.161	50
10.100.85.191	20
10.100.85.163	10
10.100.85.142	5

# (some) Points to consider

Which logs do we need to collect? Which visibility obtain? -> Granular visualization of data flows



# (some) Points to consider

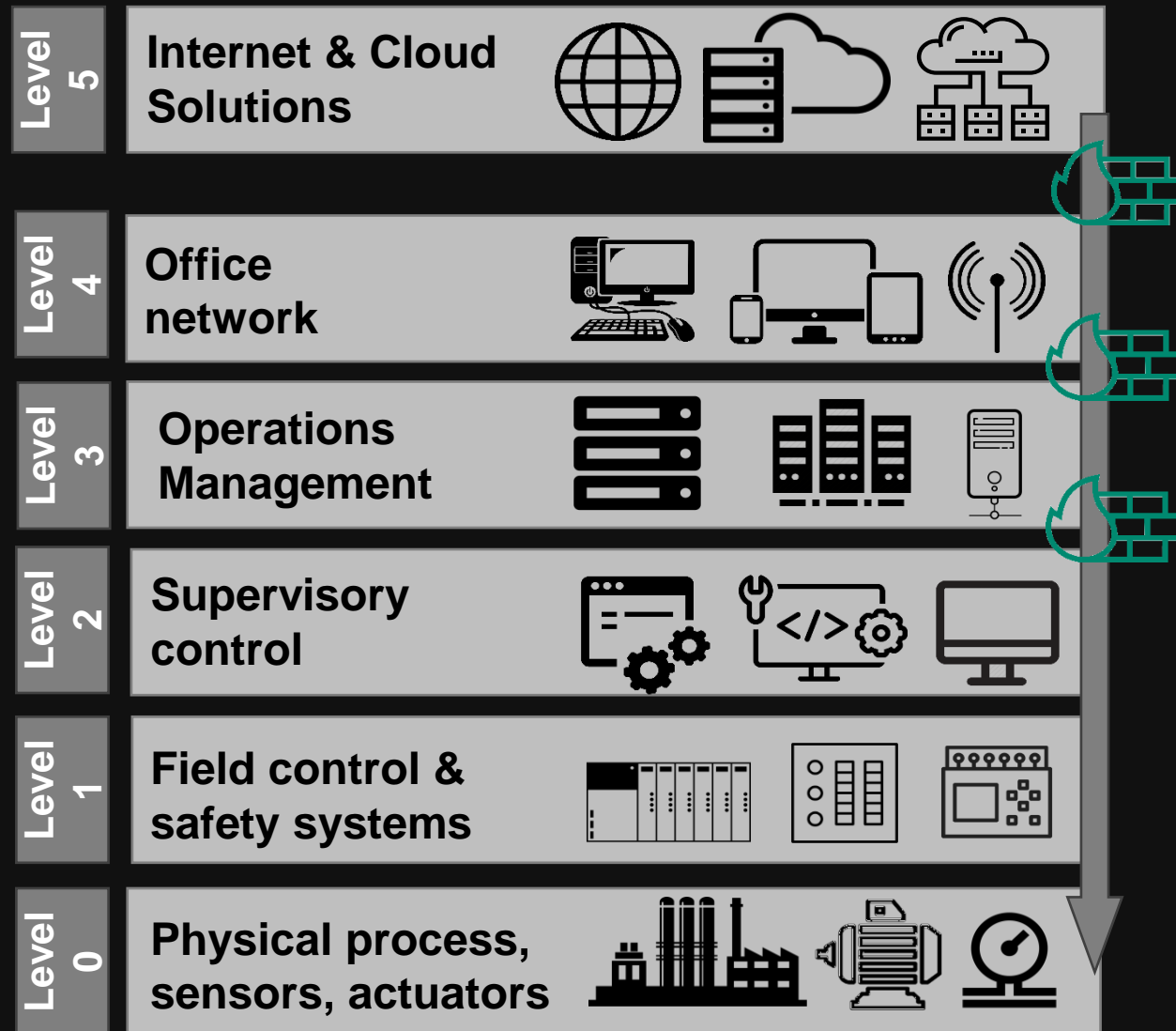
## TRITON incident

- During code injection, safety PLC generated alarms
- Why was there no operators' reaction?

No existing procedures for collaboration between OT & IT.  
Otherwise the incident could have been identified during first plant trip

```
04/03/2013 13:44:49.527 12244 S1S_MPMAN TRUE 03 - EVENTS SYS MPMAN
04/03/2013 13:44:49.527 12259 S1S_PLC_TMR_MODE FALSE 03 - EVENTS SYS PLC IN TMR MODE
04/03/2013 13:44:49.527 12260 S1S_PLC_DUAL_MODE TRUE 03 - EVENTS SYS PLC IN DUAL MODE
04/03/2013 13:44:50.727 12002 S1S_C1MAINT_ALM TRUE 03 - EVENTS SYS CH1 MAINT ALARM
HOUR MARK : 03/Apr/2013 14:00:31
04/03/2013 13:58:50.131 12232 S1S_IOBAD TRUE 03 - EVENTS SYS IO BAD
04/03/2013 13:58:50.131 12237 S1S_MPBAD TRUE 03 - EVENTS SYS MP BAD
04/03/2013 13:58:50.131 12260 S1S_PLC_DUAL_MODE FALSE 03 - EVENTS SYS PLC IN DUAL MODE
04/03/2013 13:58:50.131 12261 S1S_PLC_SINGLE_MODE TRUE 03 - EVENTS SYS PLC IN SINGLE MODE
04/03/2013 14:08:30.130 12232 S1S_IOBAD FALSE 03 - EVENTS SYS IO BAD
04/03/2013 14:08:30.130 12237 S1S_MPBAD FALSE 03 - EVENTS SYS MP BAD
04/03/2013 14:08:30.130 12260 S1S_PLC_DUAL_MODE TRUE 03 - EVENTS SYS PLC IN DUAL MODE
04/03/2013 14:08:30.130 12261 S1S_PLC_SINGLE_MODE FALSE 03 - EVENTS SYS PLC IN SINGLE MODE
```

# FAQ: But is not detecting at L1 too late?



- Even in corporate domain detection is done “in depth” (not only on perimeter or Internet DMZ)
  - Other wise why do even bother with vulnerability and patch management at L1-L2?



# FAQ: But is not detecting at L1 too late?

## SCADA PROJECTS - HACKERS' POINT OF VIEW

Yuriy Gurkin,  
Gleg Ltd.



- Project files are trusted files and always allowed to be brought in
- Bypass all layers of protection in upper network layers
- Scanning with AV is not effective
- Immediate effect on industrial process
- Frontline vendors are also vulnerable



# Conclusions



# Conclusions

- Even if the activities of the SOC and control room are in essence similar, it is important to be aware of each other differences:
  - Priorities
  - Vocabulary
  - Context
- OT domain has unique requirements in terms of responding to security events or incidents:
  - It is important to have suitable tools for incident analysis and resolution
  - It is important to collect relevant logs/have relevant visibility
  - Make Industry 4.0 great again!



# Q & A

**Marina Krotofil**  
@marmusha  
marmusha@gmail.com